
STATES OF JERSEY



CONSULTANTS REPORTING ON THEIR USE BY THE GOVERNMENT OF JERSEY (P.59-2019) REPORT OF THE CHIEF MINISTER – JANUARY TO DECEMBER 2023

**Presented to the States on 8th October 2024
by the Chief Minister**

STATES GREFFE

REPORT

As a result of the States decision to adopt P.59/2019, the Chief Minister is required to present a report setting out the cost of consultants, fixed-term employees and agency staff employed by the Government of Jersey in each six-month period.

Due to the implementation of the new Connect Finance system in 2023 the publication of this report had to be deferred. As a result, this edition covers two reporting periods for 2023, January-June (H1) and July-December (H2). The analysis is still presented in six-month sections to enable comparisons with previous reports.

REPORT ON THE GOVERNMENT OF JERSEY'S USE OF:

**AGENCY HEALTH CARE & SOCIAL WORKERS
CONSULTANTS
CONTINGENT LABOUR
FIXED TERM CONTRACTORS
LOCAL AGENCY STAFF**

From January to December 2023

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Introduction

As a result of the States decision to adopt P.59/2019, the Chief Minister is required to present a report setting out the cost of consultants, fixed-term employees and agency staff employed by the Government of Jersey in each six-month period.

Due to the implementation of the new Connect Finance system in 2023 the publication of this report had to be deferred. As a result, this edition covers two reporting periods for 2023, January-June (H1) and July-December (H2). The analysis is still presented in six-month sections to enable comparisons with previous reports.

Summary

The total annual cost incurred across all categories increased by circa £6.2 million or 5% from 2022 to 2023. During the 12-month period to December 2023 Jersey RPI was 7.5% and the preceding period to September 2023 was 10.1%, underlying inflation indicators for the period to December 2023 were RPI (X) 4.7% RPI(Y) 4.5%.

The total costs across these categories for the first six months of 2023 (January-June or H1) increased from £53.9 million to £56.9 million, an increase of £3 million or 5.5% compared to the same period in 2022. In the following six months (July-December or H2), costs increased from £63 million to £66 million, an increase of £3 million or 3.3% on the same period in the previous year.

Expenditure on contingent labour, fixed term contractors and local agency contractors reduced in 2023. Spend on Agency Health Care and Social Workers increased. Expenditure across the categories increased overall.

Type	H1 2022	H2 2022	H1 2023	H2 2023
Agency Health Care & Social Workers	10,380,829	13,535,586	17,270,334	20,475,331
Consultancy	15,144,949	17,868,485	18,973,472	21,172,865
Contingent Labour	11,694,504	15,360,730	11,745,643	14,357,322
Fixed Term Contractors	13,804,375	14,407,538	7,784,055	9,180,170
Local Agency	2,895,578	2,294,067	1,094,244	1,534,184
Totals	53,920,235	63,466,406	56,876,748	66,720,276
Yearly Totals	£117,386,641		£123,597,024	

New approach from 2024

In 2024, in support of the Council of Ministers' Common Strategic Priorities to curb expenditure on third party resources, a new policy and approval procedure has been introduced to increase control and oversight of expenditure across government departments.

The production of this report requires data to be collected from several sources and collated. There is significant time and cost involved in extracting and validating the information and explaining each expenditure line. The production cost cannot be quantified but it requires the input of skilled staff from a number of departments.

Consideration needs to be given to whether the report can be simplified in a way that delivers the relevant information to meet the intention of the original P.59 proposition balanced against the need to achieve production at a more proportionate cost. The format and content is therefore under review to reduce the production time and ultimately produce useful information more quickly and efficiently.

Scope and Definitions

Consultancy
Advice (often strategic) is provided outside the business-as-usual environment.
Skills / expertise are not available in-house.
Access to data and information not available in-house.
Engagements are time limited.
Specific deliverable / outcomes are defined.
Supplier has responsibility to meet those deliverables or outcomes.
Contingent Labour
Operational expertise is not available in-house.
The role being filled exists within your organisation.
Specific named individuals are performing a role or function rather than delivering specific outcomes.
Client retains management responsibility for the day-to-day performance of individuals and is responsible for defining the role or tasks they will perform.

Certain technical specialists, such as architects and doctors, are excluded as it was previously agreed that they did not fit within the intended disclosures of the Proposition. Costs for non-Ministerial departments are also excluded. Additional and separate analysis has been included in this report to reflect the third-party resources used to support the Government's response and recovery work related to recent major incidents.

Note: Departments and accountable officers shown in the tables may have changed since the procurement took place.

Labour market issues

The Government's ability to attract permanent and fixed-term employees into specific roles continues to be an issue and it is affected by changing global and economic conditions. This has led to shortages in a number of skill sets.

Use of Contingent Labour

Interims, contractors and agency staff are commonly used by governments, businesses and third-sector organisations for one or more of the following reasons:

- To provide short-term cover to fill vacancies or sudden capacity gaps where speed of appointment is important to avoid the failure of services or care, for instance in teaching, nursing and social care.

- To fill longer-term capacity gaps where permanent recruitment will take time and the need to fill a role is urgent. This can again involve teachers, nurses and social workers, but also some more senior roles.
- To fill capability gaps where skills are needed that the organisation does not currently have. This could be for a time-limited project and/or where the projects aim is to build sustainable internal skills and it needs support to do this.

Cost of Contingent Labour

Contractors typically cost significantly more than the equivalent permanent employee of a similar skill set. The higher costs are influenced by several factors:

- Agency fees are often charged on top of the contractors' own rates.
- An independent contractor needs to factor in employer social security, pension, and tax costs, and a premium to cover work insecurity, infrequency, and instability.
- Competition, supply and demand for niche skills may also increase the market price for contractors.
- The additional cost of travel and accommodation for contractors working away from home.
- On the other hand, these costs need to be compared with the opportunity cost of not doing the work they are brought in to do - whether care for patients and vulnerable people, educating children, or delivering transformation that will improve services and reduce future costs.
- In addition, where contracts are of short duration, the roles are not ongoing, and there is no-one in the organisation with the skills to do the work, there is no alternative.
- The daily rate of consultants is commercially sensitive and has not been shown.

Abbreviations

Department	Abbreviation
Cabinet Office: Chief Operating Office	COO
Cabinet Office: Office of the Chief Executive	OCE
Cabinet Office: Strategic Policy, Planning & Performance	SPPP
Children, Young People, Education Services	CYPES
Customer and Local Services	CLS
Department for the Economy	DFE
Health and Community Services	HCS
Infrastructure & Environment	I&E
Justice and Home Affairs	JHA
Ministry of External Relations	ME
States of Jersey Police	SOJP
Treasury & Exchequer	T&E

Annex 1: January – June 2023 (H1)

Consultancy Spend (Excluding Projects)

Dept	Supplier	Project	Av. Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
CLS	4insight	Market Research - FPP Project.	0	No	2024-04-25	No	No	Yes	No	1 - 20,000
CLS	BDO Limited	BDO Financial Audit Services - (Les Amis)	0	No	2022-11-01	Yes	No	Yes	No	1 - 20,000
CLS	D3P Global Pensions Consulting	FWIOA Work Jersey Pension Saver	0	Yes	2022-08-01	Yes	No	Yes	Yes	1 - 20,000
CLS	Government Actuary's Dept	Actuarial Services HIF	0	Yes	2023-06-01	Yes	No	Yes	Yes	20,000 - 35,000
CLS	Government Actuary's Dept	Actuarial Services SSF	0	Yes	2023-06-01	Yes	No	Yes	Yes	100,000 - 125,000
CLS	Prosperity Group Limited	Policy Development Housing Advisory Service.	0	No	2024-12-31	No	No	No	No	1 - 20,000
CLS	TCB Consulting Ltd	Annual SLA and Support - Student Finance	0	No	2024-12-31	No	No	No	No	1 - 20,000
COO	BDO Greenlight Ltd	Asset Replacement	0	Yes	2023-06-30	No	Yes	No	No	50,000 - 75,000
COO	BDO Greenlight Ltd	Digital Health	0	Yes	2023-12-31	No	Yes	No	No	250,000 - 300,000
COO	BDO Greenlight Ltd	Records Transformation Programme	0	Yes	2023-03-31	No	Yes	No	No	35,000 - 50,000
COO	Birge Digital	Covid recovery programme	0	No	2024-04-30	No	Yes	No	No	50,000 - 75,000
COO	C5 Alliance Ltd	Managed Service - Education IT	0	No	2023-05-31	No	Yes	No	No	100,000 - 125,000
COO	C5 IT Services (Jersey) Limited	Managed Service - Education IT	0	No	2023-04-30	No	Yes	No	No	1 - 20,000
COO	Calligo Limited	Managed Service - Data Protection Officer	0	No	2024-12-03	No	No	No	No	50,000 - 75,000
COO	Container Labs Limited	PCS System Administration	0	Yes	2023-12-31	No	Yes	No	No	35,000 - 50,000
COO	EMIS	Digital Health	150	Yes	2024-04-30	No	No	No	No	20,000 - 35,000
COO	Health Systems Support Ltd	Digital Health	0	Yes	2023-07-26	No	No	No	No	250,000 - 300,000
COO	Jersey AVS Corporate Services Limit	Digital Health	0	Yes	2023-12-29	No	No	No	No	100,000 - 125,000
COO	Jersey AVS Corporate Services Limit	OAP Project	0	Yes	2024-12-13	No	No	No	No	75,000 - 100,000
COO	Kivue Limited	Covering post	0	No	2023-07-06	No	No	No	No	35,000 - 50,000
COO	Kojima Ltd	P&CS Policies	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Magellan Consultancy Limited	Covid recovery programme	0	No	2023-06-30	No	No	No	No	125,000 - 150,000
COO	Marbral Advisory Limited	Covering post	0	No	2024-01-31	No	Yes	No	No	100,000 - 125,000
COO	Marbral Advisory Limited	Covid recovery programme	0	No	2023-01-31	No	Yes	No	No	1 - 20,000
COO	Marbral Advisory Limited	Digital Health	0	Yes	2023-09-30	No	Yes	No	No	100,000 - 125,000

Dept	Supplier	Project	Av. Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Microsoft Ltd	Covid recovery programme	0	No	2022-06-17	No	Yes	No	No	35,000 - 50,000
COO	Prosperity Group Limited	Covid recovery programme	0	No	2024-02-29	No	Yes	No	No	50,000 - 75,000
COO	Prosperity Group Limited	Digital Platform support	0	No	2024-02-29	No	Yes	No	No	75,000 - 100,000
COO	Sapphire Technologies Ltd	Managed Service - Security Operations	0	No	2023-03-31	No	No	No	No	50,000 - 75,000
COO	Simply Change Ltd	Covering post	0	No	2023-12-31	No	Yes	No	No	20,000 - 35,000
COO	Synanetics Ltd	Covid recovery programme	0	No	2023-06-30	No	No	No	No	1 - 20,000
COO	Synanetics Ltd	Digital registry - land owners	0	No	2023-06-30	No	No	No	No	1 - 20,000
COO	TCB Consulting Ltd	Digital registry - land owners	0	No	2022-12-31	No	No	No	No	35,000 - 50,000
COO	The Security Company	Cyber	0	Yes	2023-02-28	No	No	No	No	1 - 20,000
COO	Total Document Solutions Limited	Digital Health	0	Yes	2023-03-31	No	No	No	No	1 - 20,000
COO	Triverto Limited	Asset Replacement	0	No	2023-12-31	No	Yes	No	No	1 - 20,000
COO	Triverto Limited	Digital Health	0	Yes	2023-12-31	No	Yes	No	No	50,000 - 75,000
COO	Triverto Limited	Education transition	0	Yes	2023-03-31	No	Yes	No	No	75,000 - 100,000
COO	Triverto Limited	RIDA project	0	Yes	2023-03-31	No	Yes	No	No	35,000 - 50,000
COO	Web2Plus Limited	Digital Service Platform	0	Yes	2023-03-31	No	Yes	No	No	1 - 20,000
CYPES	A Freud	Inclusion Programme	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
CYPES	Attenti Limited	Service Quality Improvements	3	Yes	2022-09-30	No	Yes	Yes	No	1 - 20,000
CYPES	Rowney Sharman (Jersey) Limited	Primary School Meals Programme	0	Yes	2023-12-31	No	No	Yes	No	1 - 20,000
CYPES	S Gull	Management Support	0	Yes	2024-06-01	No	No	Yes	No	20,000 - 35,000
HCS	In-Form Solutions Ltd	Person-Level Information & Costing	0	Yes	2023-08-31	Yes	No	Yes	Yes	1 - 20,000
HCS	H Mascie-Taylor	HCS Board Chair	0	Yes	2023-06-30	Yes	No	Yes	Yes	1 - 20,000
HCS	PricewaterhouseCoopers LLP	Jersey Care Model- Elective Demand and Capacity Analysis	0	Yes	2024-03-31	No	No	Yes	No	20,000 - 35,000
IHE	10 Ability	Property Maintenance	0	No	2024-11-30	No	No	Yes	No	35,000 - 50,000
IHE	C5 Alliance Ltd	DIPP Technical Transformation ILAP	0	Yes	2024-06-30	No	No	No	No	50,000 - 75,000
IHE	Colin Smith Partnership	Quantity Surveying	0	Yes	2023-06-24	Yes	No	No	No	20,000 - 35,000
IHE	Credera Limited	EAM - Additional support for R3	0	No	2023-10-30	No	No	No	No	35,000 - 50,000

Dept	Supplier	Project	Av. Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Currie & Brown (Consultants) Ltd	Orchard House	0	Yes	2023-12-31	Yes	No	Yes	No	20,000 - 35,000
IHE	E Robins	Energy infrastructure planning	0	No	2023-12-23	Yes	Yes	No	No	1 - 20,000
IHE	Faithful & Gould	Springfield	500	Yes	2023-08-24	Yes	No	No	No	75,000 - 100,000
IHE	IBI Group (UK) Limited	HM Prison Phase 8	0	Yes	2022-12-31	Yes	No	Yes	Yes	1 - 20,000
IHE	IPM Limited	Phase 2 States Analyst refurbishment	0	No	2023-11-30	No	No	Yes	No	1 - 20,000
IHE	IPM Limited	Property Maintenance	0	Yes	2028-12-01	Yes	No	Yes	Yes	20,000 - 35,000
IHE	Lerch Bates	Lift Maintenance	0	No	2023-12-01	No	No	No	No	1 - 20,000
IHE	Nurture Ecology	Ecological Consultancy project	0	Yes	2023-06-30	Yes	No	No	No	1 - 20,000
IHE	Nurture Ecology	Project Gorey Gardens	0	No	2023-06-30	No	No	No	No	1 - 20,000
IHE	Parking Perspectives	Disabled Parking	0	No	2023-12-01	No	No	No	No	1 - 20,000
IHE	Parking Perspectives	St Helier Parking Estate scoping	0	No	2023-12-01	No	Yes	Yes	No	20,000 - 35,000
IHE	Pell Frischmann Consultants Ltd	STW Bellozanne Discharge Permit	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
IHE	Prosperity Group Limited	Project RIDA	0	No	2023-04-26	No	No	No	No	20,000 - 35,000
IHE	Question Factory	Planning service review	0	No	2023-04-30	No	No	Yes	Yes	1 - 20,000
IHE	Solitaire Consulting	Land Data Management Platform	0	No	2023-03-24	No	No	No	No	1 - 20,000
IHE	Technical Support Services	Orchard House	0	Yes	2023-03-31	Yes	No	Yes	Yes	1 - 20,000
IHE	Technical Support Services	Technical support - HCS Projects	0	Yes	2022-12-31	Yes	No	Yes	Yes	1 - 20,000
IHE	Terra Mare Ltd	Marine Resources - Brexit	0	Yes	2023-12-31	No	Yes	No	No	35,000 - 50,000
IHE	Tillyard CI	Property Maintenance	0	Yes	2026-02-27	Yes	No	Yes	No	1 - 20,000
JHA	Borneo Consulting Ltd	Inter Crown Dependencies Passport Consultancy Contract	0	Yes	2025-12-31	No	Yes	No	No	20,000 - 35,000
ME	Mourant Consulting Limited	Sanctions law	0	No	2023-03-31	No	No	No	No	35,000 - 50,000
OCE	E Robbins	Gas and Energy research - SPPP	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000
SPPP	AVA (Against Violence and Abuse)	Violence Against Women and Girls	500	Yes	2023-12-31	Yes	Yes	Yes	Yes	20,000 - 35,000
SPPP	Crest Advisory (UK) Ltd	Children and Young People Law Extension	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
SPPP	Crest Advisory (UK) Ltd	Policy development and law drafting	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
SPPP	D3P Global Pensions Consulting	Financial independence in old age	0	Yes	2024-12-01	Yes	Yes	Yes	No	35,000 - 50,000

Dept	Supplier	Project	Av. Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
SPPP	DAC Beachcroft LLP	Legal advice - HCS Whistleblowing / Board constitution	0	Yes	2023-06-01	Yes	No	Yes	No	100,000 - 125,000
SPPP	Gatenby Sanderson Limited	HCS Change Team	500	Yes	2023-12-01	Yes	Yes	No	No	400,000 - 450,000
SPPP	IFF Research Ltd	Violence Against Women and Girls	0	No	2023-04-01	No	No	Yes	Yes	20,000 - 35,000
SPPP	MCS Service Company Limited	CQS Development	500	No	2023-12-31	Yes	No	Yes	No	1 - 20,000
SPPP	MHC Traffic Ltd	Jersey Traffic Surveys	500	No	2023-12-01	Yes	No	Yes	No	35,000 - 50,000
SPPP	Marbral Advisory Limited	Care Commission - Registry Software Update	0	No	2024-03-31	No	Yes	No	No	20,000 - 35,000
SPPP	Marbral Advisory Limited	Data Protection Templates Review	0	No	2023-04-30	No	No	No	No	1 - 20,000
SPPP	Marbral Advisory Limited	Housing	0	No	2023-03-30	No	No	No	No	1 - 20,000
SPPP	H Mascie-Taylor	HCS Advisory Board	500	Yes	2023-12-31	Yes	No	No	No	125,000 - 150,000
SPPP	B Whittaker	Assisted Dying clinical advice	250	No	2024-10-30	Yes	Yes	No	No	20,000 - 35,000
SPPP	E Robbins	Energy infrastructure planning	0	Yes	2024-12-31	No	Yes	No	No	50,000 - 75,000
SPPP	Ove Arup & Partners Limited	Jersey Future Transport Strategy	0	No	2023-03-31	No	No	Yes	No	35,000 - 50,000
SPPP	Picker Institute Europe	Care Commission - Survey	0	No	2023-03-30	Yes	No	Yes	No	20,000 - 35,000
SPPP	Price Waterhouse Coopers CI LLP	CNR – Policy position paper on the implications of mandating renewable content fossil fuels	0	Yes	2023-12-31	No	No	Yes	No	50,000 - 75,000
SPPP	Price Waterhouse Coopers CI LLP	Long Term Finance Strategy	0	No	2023-12-31	Yes	No	Yes	No	35,000 - 50,000
SPPP	Public Service Transformation Acade	HCS Commissioning Academy	0	No	2023-03-31	No	No	No	No	1 - 20,000
SPPP	Question Factory	Children Safeguarding System Leadership Development	250	No	2023-12-31	No	No	No	No	35,000 - 50,000
SPPP	Question Factory	Future Places, Data & Digital, Delivery & Improvement Hub Support	500	No	2023-06-30	No	Yes	No	No	20,000 - 35,000
SPPP	Question Factory	Strategic Policies	500	No	2023-04-01	Yes	No	No	No	1 - 20,000
SPPP	Sea Pegasus Drafting Services Limit	Youth Policy	0	No	2023-12-21	No	No	No	No	20,000 - 35,000
SPPP	Think.Do. Consulting	Advisory services relating to primary care and funding reform	500	No	2023-12-31	No	No	No	No	50,000 - 75,000
SPPP	Think.Do. Consulting	JCC Children's Services Advisory	500	No	2023-09-30	No	No	No	No	20,000 - 35,000
SPPP	Think.Do. Consulting	Scoping of Children's Services Improvement	500	No	2023-02-28	No	No	Yes	No	1 - 20,000
T&E	Blue Fox 21 Ltd	Procurement Covid	0	No	2023-12-31	No	No	No	No	50,000 - 75,000

Consultancy Spend on Projects

Government Plan Major Projects

Ambulance and Fire and Rescue HQ

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Southern Projects Ltd	Ambulance Fire Headquarters	0	Yes	2023-05-30	Yes	No	Yes	No	1 - 20,000

Cyber Security

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Bridewell Consulting Ltd	Cyber Revenue BAU	0	Yes	2023-12-31	No	Yes	No	Yes	150,000 - 175,000
COO	Bridewell Consulting Ltd	DISO Support Model	0	Yes	2023-12-31	No	Yes	No	Yes	450,000 - 500,000

Digital Care Strategy

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Ascent Solutions Limited	DCS-Electronic Patient Record	0	Yes	2023-07-31	No	No	No	No	20,000 - 35,000
COO	Ascent Solutions Limited	DCS-Electronic Patient Record-Capital	0	Yes	2023-07-31	No	No	No	No	50,000 - 75,000
COO	BDO Greenlight Ltd	DCS-Electronic Patient Record	0	No	2022-12-31	No	Yes	No	No	35,000 - 50,000
COO	BDO Greenlight Ltd	DCS-Electronic Patient Record-Capital	0	No	2023-05-31	No	Yes	No	No	250,000 - 300,000
COO	Health Systems Support Ltd	DCS-Electronic Patient Record	0	Yes	2023-03-31	No	No	No	No	1 - 20,000
COO	Health Systems Support Ltd	DCS-Electronic Patient Record - Capital	0	Yes	2023-06-22	No	No	No	No	125,000 - 150,000
COO	Jersey AVS Corporate Services Limit	DCS-Elect. Prescribing (EPMA)	0	Yes	2023-06-30	No	Yes	No	No	50,000 - 75,000
COO	Semantics Ltd	DCS-Electronic Patient Record - Capital	0	No	2023-06-30	No	No	No	No	1 - 20,000
COO	TCB Consulting Ltd	DCS-FIT Order Communications	0	No	2022-12-31	No	No	No	No	20,000 - 35,000
COO	Total Document Solutions Limited	DCS-GP Order Communications	0	Yes	2023-12-31	No	Yes	No	No	50,000 - 75,000
COO	Tiverton Limited	DCS-Electronic Patient Record	0	Yes	2023-03-31	No	Yes	No	No	50,000 - 75,000

Inspiring Active Places Sports Strategy

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Faithful & Gould	Springfield	500	No	2023-05-24	No	No	No	No	35,000 - 50,000

Integrated Technology Solution

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Criadera Limited	ITS - Asset Management	0	Yes	2023-12-31	Yes	No	Yes	No	450,000 - 500,000
COO	Criadera Limited	ITS - ICF & Change Management	0	Yes	2023-12-31	Yes	No	Yes	No	450,000 - 500,000
COO	Criadera Limited	ITS - M & D	0	Yes	2023-12-31	Yes	No	Yes	No	20,000 - 35,000
COO	Deloitte LLP	ITS - Delivery Partner & Licences	0	Yes	2023-12-31	Yes	No	Yes	No	1,350,000+
COO	Ernst & Young	ITS - Programme Partner	2,380	Yes	2023-06-30	No	No	No	No	750,000 - 850,000

One Gov HQ

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	IBI Group (UK) Limited	OMP Project Delivery - Revenue	0	No	2024-12-31	No	No	No	No	20,000 - 35,000

Our Hospital Phase 2

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
HCS	Baker & Partners	Our Hospital Phase 2	0	No	2023-12-31	No	No	No	No	1 - 20,000
HCS	Mace Consultancy (Jersey) Limited	Our Hospital Phase 2	0	No	2024-12-31	No	No	No	No	450,000 - 500,000

Government Plan Project

Dewberry House SARC 2022

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	IBI Group (UK) Limited	Dewberry House SARC 2022	0	Yes	2026-02-27	Yes	No	Yes	Yes	20,000 - 35,000
IHE	Nurture Ecology	Dewberry House SARC 2022	0	Yes	2023-06-15	Yes	No	Yes	Yes	1 - 20,000

Electronic Patient Records 2021

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
JHA	Prosperity Group Limited	Electronic Patient Records 2021-Capital	0	Yes	2024-03-31	No	No	No	No	1 - 20,000
JHA	Prosperity Group Limited	Electronic Patient Records 2021-Revenue	0	Yes	2024-03-31	No	No	No	No	1 - 20,000

Emergency Services Control Centre

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
JHA	Prosperity Group Limited	Emergency Services Control Centre IT 2021-Capital	0	Yes	2024-12-31	No	No	No	No	200,000 - 250,000

IT for Migration Services

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Prosperity Group Limited	IT for Migration Services	0	No	2023-07-31	No	Yes	No	No	50,000 - 75,000

Jersey Care Model

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Semantics Ltd	JCM - Health Demographics	0	No	2023-06-30	No	No	No	No	20,000 - 35,000
COO	Semantics Ltd	JCM - Jersey Care Record	0	No	2023-06-30	No	No	No	No	1 - 20,000
COO	Web2Plus Limited	JCM - Jersey Care Record	0	Yes	2023-12-31	No	Yes	No	No	50,000 - 75,000
COO	Web2Plus Limited	Primary & Community Care System Review	0	Yes	2023-12-31	No	Yes	No	No	1 - 20,000

Orchard House

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Currie & Brown (Consultants) Ltd	Orchard House	0	Yes	2024-09-30	Yes	No	Yes	No	1 - 20,000
IHE	Sweko UK Limited	Orchard House	0	Yes	2024-04-18	Yes	No	Yes	Yes	1 - 20,000
IHE	Technical Support Services	Orchard House	0	Yes	2023-03-31	Yes	No	Yes	Yes	1 - 20,000

Other Government Wide IT Projects

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Jersey AVS Corporate Services Limit	Service Digitisation 2 - Capital	0	Yes	2023-03-31	No	No	No	No	1 - 20,000
COO	Marbral Advisory Limited	Records Transformation Programme	0	Yes	2023-12-29	No	Yes	No	No	125,000 - 150,000
COO	Web2Plus Limited	Service Digitisation 2 - Capital	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000
COO	digitalleaders.je	Service Digitisation 2 - Capital	0	Yes	2023-11-21	No	Yes	No	No	1 - 20,000

Regulation Digital Assets

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	BDO Greenlight Ltd	Regulation Group Digital Asset-RIDA 2021	0	No	2023-07-28	No	No	No	No	1 - 20,000
IHE	C5 Alliance Ltd	Regulation Group Digital Asset-RIDA 2021	0	Yes	2024-06-30	No	No	No	No	125,000 - 150,000
IHE	Cedar Recruitment Ltd	Regulation Group Digital Asset-RIDA 2021	0	No	2022-12-31	No	No	No	No	1 - 20,000
IHE	Prosperity Group Limited	Regulation Group Digital Asset-RIDA 2021	0	No	2023-04-26	No	No	No	No	125,000 - 150,000

Replacement Assets

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	COO Replacement Asset	0	Yes	2022-12-31	No	Yes	No	No	20,000 - 35,000
COO	C5 Alliance Ltd	COO Replacement Asset	0	Yes	2023-07-31	No	No	No	No	1 - 20,000
COO	System Labs	COO Replacement Asset	0	No	2023-03-31	No	No	No	No	35,000 - 50,000
COO	Tiverton Limited	COO Replacement Asset	0	Yes	2022-12-31	No	Yes	No	No	1 - 20,000

Replacement Assets and Minor Capital

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	COO-Replacement Assets and Minor Capital	0	No	2023-03-10	No	No	No	No	35,000 - 50,000
COO	Logicalis Channel Islands Ltd	COO-Replacement Assets and Minor Capital	0	No	2022-12-31	No	No	No	No	50,000 - 75,000
COO	System Labs	COO-Replacement Assets and Minor Capital	0	No	2023-04-04	No	No	No	No	1 - 20,000
COO	TCB Consulting Ltd	COO-Replacement Assets and Minor Capital	0	No	2022-12-31	No	No	No	No	1 - 20,000

Service Digitisation

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Jersey AVS Corporate Services Limited	PR Service Digitisation - Capital	0	Yes	2023-03-31	No	No	No	No	20,000 - 35,000
COO	Microsoft Ltd	PR Service Digitisation - Capital	0	Yes	2023-06-30	No	Yes	No	No	1,050,000 - 1,150,000
COO	Prosperity Group Limited	PR Service Digitisation - Capital	0	No	2023-03-31	No	Yes	No	No	1 - 20,000
COO	Web2Plus Limited	PR Jersey Me - Capital	0	Yes	2023-03-31	No	Yes	No	No	1 - 20,000
COO	Web2Plus Limited	SD Organisations - Capital	0	Yes	2023-03-31	No	Yes	No	No	35,000 - 50,000

Government Plan Departmental Project

Westaway Court Refurbishment

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Lerch Bates	Westaway Court Refurb	0	No	2023-07-31	No	No	Yes	No	1 - 20,000
IHE	Tillyard CI	Westaway Court Refurb	0	Yes	2024-11-30	No	No	Yes	No	1 - 20,000

Other Funds' Project

Biodiversity

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Fiona Fyfe Associates Ltd	Spatial Marine Plan	0	No	2023-03-31	No	No	Yes	Yes	35,000 - 50,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Tautened Ltd	CEF-Species and habitat protection	0	No	2023-11-01	No	No	No	No	35,000 - 50,000

Climate Emergency Fund Projects

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
SPPP	MCS Service Company Limited	Climate Emergency Fund Gop	500	No	2023-12-31	Yes	No	Yes	No	1 - 20,000
SPPP	Terra Mare Ltd	Offshore windfarm – law drafting	0	No	2023-12-31	Yes	Yes	No	No	20,000 - 35,000

Major Incidents Response and Recovery

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Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	D J Hartigan & Associates	Operation Spire - IHE Regulatory	0	No	2023-03-17	No	No	Yes	No	1 - 20,000
JHA	Global Crisis Response Limited	Operation Spire - Emergency Planning	0	Yes	2024-06-30	No	Yes	No	No	1,350,000+
JHA	Global Crisis Response Limited	Operation Spire - Fire Service	76,808	Yes	2024-06-30	No	Yes	No	No	100,000 - 125,000
JHA	Marbral Advisory Limited	Operation Spire - Emergency Planning	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000

Contingent Labour Spend (Excluding Major Projects)

This is third parties covering specified posts.

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected /Active	Report Produced	Report Published	Band
COO	C5 Alliance Ltd	Managed Service - Web Services Support	0	No	2023-03-31	No	No	No	No	75,000 - 100,000
COO	C5 IT Services (Jersey) Limited	Managed Service - Education IT	0	No	2022-12-31	No	Yes	No	No	1 - 20,000
COO	CasdyI Consultancy Limited	Digital Health	150	Yes	2023-12-31	No	Yes	No	No	75,000 - 100,000
COO	Cedar Recruitment Ltd	Digital Health	100	Yes	2023-09-30	No	Yes	No	No	100,000 - 125,000
COO	Cedar Recruitment Ltd	Digital Service Platform	100	Yes	2023-09-30	No	Yes	No	No	20,000 - 35,000
COO	Certus Limited	VMware Support	0	No	2023-12-31	No	Yes	No	No	1 - 20,000
COO	Cranfield Tech Ltd	Covering post	0	No	2023-12-31	No	No	Yes	No	35,000 - 50,000
COO	Cyber Tom dot com Limited	Azure Support	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
COO	Deloitte LLP	ITS – Covering Post	0	Yes	2023-11-09	No	No	No	No	550,000 - 650,000
COO	GatenbySanderson Limited	Covering post	800	No	2023-10-31	No	No	No	No	50,000 - 75,000
COO	Green Park	Covering post	200	Yes	2023-04-30	No	No	No	No	50,000 - 75,000
COO	Hannastick Consulting Limited	Covering post	1,000	Yes	2023-06-30	No	Yes	No	No	75,000 - 100,000
COO	Hays Specialist Recruitment Ltd	Covering post	800	No	2024-03-30	No	Yes	No	No	75,000 - 100,000
COO	Hays Specialist Recruitment Ltd	Covering post	800	No	2024-06-30	No	Yes	No	No	50,000 - 75,000
COO	Hays Specialist Recruitment Ltd	HCS workforce (P&CS support)	800	No	2024-03-30	No	Yes	No	No	1 - 20,000
COO	KateRose Ltd	PCS System Administration	0	No	2023-06-30	No	Yes	No	No	50,000 - 75,000
COO	Marbral Advisory Limited	RIDA project & Covering post 14515	0	No	2023-12-31	No	No	No	No	75,000 - 100,000
COO	Modis International Limited	ITS – Covering Post	0	Yes	2022-12-31	No	No	No	No	50,000 - 75,000
COO	People Culture Journey Limited	Covering post	0	No	2024-06-30	No	Yes	No	No	35,000 - 50,000
COO	Virtuoso IT Limited	Covering post	0	No	2022-12-31	No	Yes	No	No	35,000 - 50,000
COO	Virtuoso IT Limited	JerseyMe Digital ID	0	Yes	2023-05-31	No	Yes	No	No	20,000 - 35,000
CYPES	G Myatt	Education Recruitment	0	No	2024-09-30	No	No	No	No	35,000 - 50,000
CYPES	Magellan Consultancy Limited	Education Reform	0	Yes	2024-07-31	No	No	No	No	75,000 - 100,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected /Active	Report Produced	Report Published	Band
CYPES	Marbral Advisory Limited	Education Reform	0	No	2024-12-31	No	No	No	No	100,000 - 125,000
CYPES	NonStop Consulting Ltd	Service Management	0	Yes	2024-06-30	No	No	No	No	50,000 - 75,000
CYPES	Taylor Davenport Resourcing Limited	Service Management	0	Yes	2024-06-30	No	No	No	No	20,000 - 35,000
HCS	AssureSys	Datix system- implementation and dashboard creation, and training	0	No	2023-06-30	No	No	No	No	20,000 - 35,000
HCS	CI Media Training	Media advice and support	0	No	2023-11-30	No	No	No	No	35,000 - 50,000
HCS	Doyle Matthew Dr	Service Lead- Primary Care	0	Yes	2024-08-31	No	Yes	No	No	50,000 - 75,000
HCS	Finegreen Associates	Cancer Services- Assistant General Manager	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
HCS	Finegreen Associates	Head of Midwifery	1,058	Yes	2023-04-30	No	No	No	No	50,000 - 75,000
HCS	Finegreen Associates	Health & Safety Manager and Project Support	2,023	Yes	2023-06-01	No	No	No	No	50,000 - 75,000
HCS	Finegreen Associates	Infection Prevention & Control Lead	2,967	Yes	2023-12-01	No	No	No	No	50,000 - 75,000
HCS	Marbral Advisory Limited	Children's Health Project Lead	0	Yes	2023-07-31	Yes	No	Yes	No	100,000 - 125,000
HCS	Origin Analytics Ltd	Analyst	1,135	Yes	2023-03-31	No	No	No	No	20,000 - 35,000
IHE	Astute Technical Recruitment Ltd	ERF Facility manager	0	No	2023-11-30	No	No	No	No	20,000 - 35,000
IHE	Green Park	GOJ New HQ project	0	Yes	2024-12-31	No	No	No	No	20,000 - 35,000
IHE	IB Civils Ltd	Liquid Waste	0	No	2023-12-23	No	No	No	No	50,000 - 75,000
IHE	IPM Limited	Bus contract	0	No	2023-12-01	No	No	No	No	20,000 - 35,000
IHE	IPM Limited	Road Safety	0	No	2023-12-01	No	No	No	No	20,000 - 35,000
IHE	JSC Associates Limited	Property Maintenance	0	No	2024-07-01	No	No	No	No	35,000 - 50,000
IHE	Macdonald & Company	Planning officers	0	No	2023-09-29	No	No	No	No	1 - 20,000
IHE	Marbral Advisory Limited	Brexit	0	Yes	2023-03-24	Yes	Yes	No	No	1 - 20,000
IHE	Marbral Advisory Limited	Programme Management	250	Yes	2023-12-01	Yes	Yes	No	No	100,000 - 125,000
IHE	Marbral Advisory Limited	Property Maintenance	0	No	2024-04-30	No	No	No	No	1 - 20,000
IHE	Marbral Advisory Limited	Road Safety	0	No	2023-12-01	No	No	No	No	100,000 - 125,000
IHE	NWC Limited	Property Maintenance	0	No	2024-12-31	No	Yes	No	No	35,000 - 50,000
IHE	Nurture Ecology	Footpath Maintenance	0	No	2023-06-30	No	No	No	No	1 - 20,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected /Active	Report Produced	Report Published	Band
IHE	Nurture Ecology	Habitat management	0	No	2023-06-30	No	No	No	No	1 - 20,000
IHE	Nurture Ecology	La Blinerie	0	No	2024-12-01	No	No	No	No	1 - 20,000
IHE	Prosperity Group Limited	Road Safety	0	No	2023-03-01	No	No	No	No	1 - 20,000
IHE	Resolution Industries Ltd	Property Maintenance	0	No	2024-12-31	No	Yes	No	No	50,000 - 75,000
IHE	Sweco UK Limited	Drainage support	0	No	2023-12-23	No	No	No	No	1 - 20,000
IHE	Tautenay Ltd	Brexit	0	Yes	2023-06-24	Yes	Yes	Yes	No	50,000 - 75,000
IHE	Tautenay Ltd	Species and Habitat project	0	No	2023-01-11	No	No	No	No	1 - 20,000
IHE	Technical Support Services	Property Maintenance	0	No	2024-09-30	No	No	No	No	1 - 20,000
IHE	Vivid Resourcing Ltd	Compliance and food officers	0	No	2023-12-31	No	No	No	No	175,000 - 200,000
IHE	WSP UK Limited	Asset Management	0	No	2024-04-01	No	No	No	No	20,000 - 35,000
IHE	WSP UK Limited	CAD Assistance	0	No	2023-04-24	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Havre des pas	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Highways Engineering	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Public Realm	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Road Safety	0	No	2024-04-01	No	No	No	No	100,000 - 125,000
IHE	WSP UK Limited	Trinity Village	0	No	2024-04-01	No	No	No	No	1 - 20,000
JHA	I.S.	BASC Strategy/Children's Plan	0	No	2023-12-31	No	No	No	No	1 - 20,000
JHA	I.S.	Police annual report and Performance framework.	0	No	2023-12-31	No	No	No	No	1 - 20,000
SPPP	Children & Young People's Comm Scot	Legal & Casework Manager - Children's Care Commission	0	No	2023-06-30	No	No	No	No	20,000 - 35,000
SPPP	Creative Health Consulting Limited	Public Health Strategic Support	160	No	2023-12-31	No	No	No	No	20,000 - 35,000
SPPP	G2 Recruitment Solutions	Public Health Strategic Support	500	No	2023-12-31	No	No	No	No	20,000 - 35,000
SPPP	Macdonald & Company	Historic Planner Support	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
SPPP	Marbral Advisory Limited	GoJ Decarb Business Analyst	0	Yes	2023-09-30	Yes	Yes	Yes	Yes	50,000 - 75,000
T&E	Grow Consultancy Services Ltd	Strategic Category Manager	0	No	2023-12-22	No	No	No	No	35,000 - 50,000
T&E	Jersey AVS Corporate Services Limit	E-Ticketing solution for CS and AP	0	No	2023-07-31	No	No	No	No	50,000 - 75,000
T&E	Magellan Consultancy Limited	Supporting ITS project	0	No	2023-12-31	No	No	No	No	20,000 - 35,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected /Active	Report Produced	Report Published	Band
T&E	M.R.	Head of FBP for HCS	200	No	2023-06-30	No	No	No	No	75,000 - 100,000
T&E	RAP Business Consulting Ltd	Analytics and MI	800	No	2025-03-31	No	No	No	No	35,000 - 50,000

Contingent Labour Spend on Major Projects

Government Plan Major Projects

Cyber Security

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Limited	T2-07 - Device Hardening Forecast	0	Yes	2023-12-31	No	No	No	No	100,000 - 125,000
COO	BDO Limited	T2-08 - Ethical Hacking Forecast	0	Yes	2023-12-31	No	No	No	No	1 - 20,000
COO	C5 Alliance Ltd	Global Cyber Response	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Cedar Recruitment Ltd	Cyber 1 - MSSP	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Cedar Recruitment Ltd	Global Cyber Response	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	IntertekNTA	Cyber Revenue	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	JT Group	Cyber Revenue	0	Yes	2023-12-31	No	No	No	No	35,000 - 50,000
COO	Marbral Advisory Limited	Global Cyber Response	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	P W C	Privileged Access Management	0	Yes	2023-12-31	No	No	No	No	200,000 - 250,000
COO	Prosperity Group Limited	Global Cyber Response	0	Yes	2023-12-31	No	No	No	No	100,000 - 125,000
COO	SureCloud Limited	Compliance Management	750	Yes	2023-06-30	Yes	No	Yes	No	35,000 - 50,000
COO	SureCloud Limited	Cyber 1 - MSSP	750	Yes	2023-06-30	Yes	No	Yes	No	450,000 - 500,000
COO	The Security Company	Cyber Revenue	0	Yes	2023-12-31	No	No	No	No	1 - 20,000
COO	Triverto Limited	Global Cyber Response	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000

Digital Care Strategy

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Modis International Limited	DCS-FIT Order Comms	0	Yes	2023-10-27	No	No	No	No	1 - 20,000

COO	Modis International Limited	DCS-ScanTrack Replacement	0	Yes	2023-10-27	No	No	No	No	1 - 20,000
COO	Modis International Limited	Mental Health & Social Care System Review	0	Yes	2023-10-27	No	No	No	No	1 - 20,000

Infrastructure Rolling Vote 2022 – Highways

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Rowney Sharman (Jersey) Limited	Public Realm	0	No	2023-12-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Design Fees 2023	0	No	2024-04-01	No	No	No	No	50,000 - 75,000

Infrastructure Rolling Vote 2023 – Highways

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	WSP UK Limited	Annual Framework Management Fees	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Design Fees for following year 2024 Projects	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Esplanade - Section 3	0	No	2024-04-01	No	No	No	No	20,000 - 35,000
IHE	WSP UK Limited	Grande Route Des Sablons	0	No	2024-04-01	No	No	No	No	50,000 - 75,000
IHE	WSP UK Limited	Grande Route des Augerez	0	No	2024-04-01	No	No	No	No	50,000 - 75,000
IHE	WSP UK Limited	Green Street Resurfacing	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Jubilee Hill Micro Asphalt	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	La Grande Rue St Mary	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	La Rue Carree	0	No	2024-04-01	No	No	No	No	50,000 - 75,000
IHE	WSP UK Limited	Mount Bingham incl. part of Route de Veul	0	No	2024-04-01	No	No	No	No	20,000 - 35,000
IHE	WSP UK Limited	Route des Landes	0	No	2024-04-01	No	No	No	No	1 - 20,000

Infrastructure Rolling Vote 2023 – Drainage

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Sweco UK Limited	Civil - Beach Road Surface Water Separate	0	No	2023-12-23	No	No	No	No	1 - 20,000
IHE	Sweco UK Limited	Drainage General	0	No	2023-12-23	No	No	No	No	1 - 20,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Sweco UK Limited	Feasibility - Planning and Design for em	0	No	2023-12-23	No	No	No	No	20,000 - 35,000
IHE	Sweco UK Limited	Investigations - Infonet Data Collection	0	No	2023-12-23	No	No	No	No	1 - 20,000
IHE	Sweco UK Limited	West Park SW Outfall	0	No	2023-12-23	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Grands Vaux Flood Resilience	0	No	2023-12-23	No	No	No	No	1 - 20,000

Infrastructure Rolling Vote 2023 – Public Realm

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Rowney Sharman (Jersey) Limited	Broad Street & Adjacent Areas	0	No	2023-12-01	No	No	No	No	1 - 20,000
IHE	Rowney Sharman (Jersey) Limited	La Motte Street (Phase 1)	0	No	2023-12-01	No	No	No	No	1 - 20,000
IHE	Rowney Sharman (Jersey) Limited	Public Realm Management	0	No	2023-12-01	No	No	No	No	20,000 - 35,000
IHE	WSP UK Limited	Coronation Park Extension	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Havre des Pas (Ph 2A - Heart of Village)	0	No	2024-04-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	La Motte Street (Phase 1)	0	No	2024-04-01	No	No	No	No	1 - 20,000

Infrastructure Rolling Vote 2023 - Sea Defences

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Antony Gibb Ltd	La Haule Railings	0	No	2005-07-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	L'Etacq vrs	0	No	2024-04-01	No	No	No	No	1 - 20,000

Inspiring Active Places Sports Strategy

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Marbral Advisory Limited	IAP Sports Strategy - Capital	250	Yes	2023-05-23	No	No	No	No	1 - 20,000
IHE	Marbral Advisory Limited	Springfield	250	No	2023-05-23	No	No	No	No	1 - 20,000

Integrated Technology Solution

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	ITS - M & D	0	No	2023-12-31	No	No	No	No	100,000 - 125,000
COO	Bimblecloud Consulting	ITS - ICF & Change Management	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
COO	Boxing Cheetah Ltd	ITS - M & D	0	No	2023-12-31	No	No	No	No	100,000 - 125,000
COO	Boxing Cheetah Ltd	ITS - T & E	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
COO	C5 Alliance Ltd	ITS - M & D	0	No	2023-12-31	No	No	No	No	1 - 20,000
COO	Cedar Recruitment Ltd	ITS - Commercial	0	No	2023-12-31	No	No	No	No	350,000 - 400,000
COO	Ernst & Young	ITS - M & D	0	Yes	2023-06-30	No	No	No	No	35,000 - 50,000
COO	Green Park	ITS - T & E	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
COO	Green Park	ITS - T & E - Revenue	0	No	2023-12-31	No	No	No	No	1 - 20,000
COO	HollIT Ltd	ITS - People Services & CLS	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
COO	Jersey AVS Corporate Services Limit	ITS - ICF & Change Management	0	No	2023-12-31	No	No	No	No	75,000 - 100,000
COO	Julian Benson Associates Ltd	ITS - Commercial	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
COO	LB Change Project Consultancy Ltd	ITS - Commercial	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
COO	Magellan Consultancy Limited	ITS - M & D	0	No	2023-12-31	No	No	No	No	125,000 - 150,000
COO	Magellan Consultancy Limited	ITS - T & E	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Marbral Advisory Limited	ITS - M & D	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Marbral Advisory Limited	ITS - T & E	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Marbral Advisory Limited	ITS - T & E - Revenue	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Modis International Limited	ITS - ICF & Change Management	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Modis International Limited	ITS - M & D	0	No	2023-12-31	No	No	No	No	350,000 - 400,000
COO	Modis International Limited	ITS - People Services & CLS	0	No	2023-12-31	No	No	No	No	100,000 - 125,000
COO	Murtagh Consulting Limited	ITS - Commercial	0	No	2023-12-31	No	No	No	No	100,000 - 125,000
COO	Odgers Berndtson	ITS - ICF & Change Management	0	No	2023-12-31	No	No	No	No	75,000 - 100,000
COO	Odgers Berndtson	ITS - ICF & Change Management - Revenue	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Odwyer Consultancy Limited	ITS - Commercial	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Pontiq Limited	ITS - Commercial	0	No	2023-12-31	No	No	No	No	75,000 - 100,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Triverto Limited	ITS - M & D	0	No	2023-12-31	No	No	No	No	150,000 - 175,000
COO	Triverto Limited	ITS - People Services & CLS	0	No	2023-12-31	No	No	No	No	75,000 - 100,000
COO	Triverto Limited	ITS - T & E	0	No	2023-12-31	No	No	No	No	1 - 20,000
COO	Warm Limited	ITS - M & D	0	No	2023-12-31	No	No	No	No	125,000 - 150,000

MS Foundation

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	MS Foundation M Project - Capital	0	Yes	2023-12-31	No	No	No	No	1 - 20,000
COO	Police Digital Service	MS Foundation M Project - Capital	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Prosperity Group Limited	MS Foundation M Project - Capital	0	Yes	2023-12-31	No	No	No	No	75,000 - 100,000
COO	Virtuoso IT Limited	MS Foundation M Project - Capital	0	Yes	2023-12-31	No	No	No	No	100,000 - 125,000
COO	Virtuoso IT Limited	MS Foundation M Project - Revenue	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000

New Bellozanne Sewerage Treatment Works

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	IB Civils Ltd	STW D&B Contract	0	No	2023-12-23	No	No	No	No	650,000 - 750,000
IHE	Matchtech Group UK Ltd	STW D&B Contract	0	No	2023-12-23	No	No	No	No	550,000 - 650,000
IHE	Sweco UK Limited	STW Outfall Rehabilitation	0	No	2023-12-23	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Miscellaneous Fees	0	No	2024-07-01	No	No	No	No	1 - 20,000

One Gov HQ

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Green Park	OMP Project Delivery - Revenue	0	Yes	2024-12-31	No	No	No	No	1 - 20,000

Revenue Transformation Project

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
T&E	BDO Greenlight Ltd	Revenue Transformation Project - Revenue	0	Nil	2027-12-31	No	No	No	No	200,000 - 250,000
T&E	Logiq Limited	Revenue Transformation Project - Revenue	0	No	2027-12-31	No	No	No	No	35,000 - 50,000
T&E	Marbral Advisory Limited	Revenue Transformation Project - Revenue	0	No	2023-06-30	No	No	No	No	1 - 20,000
T&E	Prosperity Group Limited	Revenue Transformation Project - Revenue	0	No	2024-10-11	No	Yes	No	No	150,000 - 175,000

Government Plan Projects

Infrastructure Assets - Solid Waste

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	WSP UK Limited	LC Strategic Storage Facility	0	No	2023-06-24	No	Yes	Yes	Yes	1 - 20,000

Jersey Care Model

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Modis International Limited	JCM - Jersey Care Record	0	Yes	2023-12-31	No	No	No	No	1 - 20,000
COO	Modis International Limited	Primary & Community Care System Review	0	Yes	2023-12-31	No	No	No	No	1 - 20,000

Other Government Wide IT Projects

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	Records Transformation Programme	0	Yes	2023-09-30	No	Yes	No	No	20,000 - 35,000
COO	Cedar Recruitment Ltd	Records Transformation Programme	100	Yes	2023-07-31	No	Yes	No	No	75,000 - 100,000

Service Digitisation

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Virtuoso IT Limited	Jersey Me - Revenue	0	No	2023-05-31	No	No	No	No	1 - 20,000

Other Funds' Projects

Benefit System Replacement

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
CLS	ASL International Recruitment Limit	Benefit Sys Repl 2021	0	No	2023-12-31	No	No	No	No	1 - 20,000
CLS	Cedar Recruitment Ltd	Benefit Sys Repl 2021	0	No	2024-08-31	No	Yes	No	No	50,000 - 75,000
CLS	Jersey AVS Corporate Services Limit	Benefit Sys Repl 2021	0	No	2023-12-31	No	No	No	No	125,000 - 150,000
CLS	Marbral Advisory Limited	Benefit Sys Repl 2021	0	No	2023-12-31	No	No	No	No	75,000 - 100,000
CLS	Oakwood Consultants Ltd	Benefit Sys Repl 2021	0	No	2024-12-31	No	No	No	No	35,000 - 50,000

Biodiversity

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Nurture Ecology	CEF-Habitat Management (2021) - Rev	0	No	2023-06-30	No	No	No	No	1 - 20,000
IHE	P.B.	CEF-Habitat Management (2021) - Rev	0	No	2023-06-30	No	No	No	No	1 - 20,000

Major Incidents Response and Recovery (Contingent Labour Spend)

L'Ecume II

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
SOJP	A S	Operation Nectar - Incidents and Ops	6,000	No	2024-12-31	No	Yes	No	No	20,000 - 35,000
SOJP	Avon & Somerset Constabulary	Operation Nectar - Incidents and Ops	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
SOJP	Devon & Cornwall Police Authority	Operation Nectar - Incidents and Ops	0	No	2023-12-31	No	No	No	No	1 - 20,000
SOJP	Dorset Police	Operation Nectar - Incidents and Ops	0	No	2023-12-31	No	No	No	No	1 - 20,000

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Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
JHA	Hampshire & Isle of Wight Fire & Rescue	Operation Spire - Fire Service	0	Yes	2023-12-31	No	No	No	No	35,000 - 50,000
JHA	Health and Safety Executive	Operation Spire - H&SI	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000
JHA	South Western Ambulance Service NHS Trust	Operation Spire - Ambulance Service	35,015	No	2023-12-31	No	No	No	No	35,000 - 50,000
SOJP	Avon & Somerset Constabulary	Operation Spire - Police Service	20,000	No	2023-12-31	No	No	No	No	35,000 - 50,000
SOJP	Devon & Cornwall Police Authority	Operation Spire - Police Service	20,000	No	2023-12-31	No	No	No	No	50,000 - 75,000
SOJP	Dorset Police	Operation Spire - Police Service	20,000	No	2023-12-31	No	No	No	No	20,000 - 35,000
SOJP	G4S Secure Solutions (Jersey) Limit	Operation Spire - Police Service	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
SOJP	PCC for Gloucestershire	Operation Spire - Police Service	20,000	No	2023-12-31	No	No	No	No	35,000 - 50,000
SOJP	Red Snapper Recruitment Ltd	Operation Spire - Police Service	0	No	2024-12-31	No	Yes	No	No	100,000 - 125,000
SOJP	S.G.	Operation Spire - Police Service	0	No	2024-12-31	No	Yes	No	No	35,000 - 50,000
SOJP	West Yorkshire Police	Operation Spire - Police Service	10,000	No	2023-12-31	No	No	No	No	20,000 - 35,000

Fixed-Term Roles, By Department, For Individuals Paid At Or Below Civil Service Grade 15.4 Salary

Dept	Headcount at 31 December 2022	Headcount at 30 June 2023	Amount Paid (July – December 2022)	Amount Paid (January – June 2023)
Cabinet Office - Chief Operating Office	54	46	£1,246,230	£1,104,768
Children, Young People, Edu & Skills	183	90	£2,915,104	£1,536,711
Customer and Local Services	50	19	£797,462	£425,635
Department for the Economy	10	0	£294,425	£0
Department of External Relations	3	0	£57,920	£0
Health and Community Services	179	90	£3,591,109	£2,359,349
Infrastructure and Environment	16	14	£329,751	£269,367
Justice and Home Affairs	25	13	£558,499	£232,453
Non-executives and Legislature	6	3	£145,851	£83,053
Cabinet Office - Office of the Chief Executive	2	2	£53,548	£44,117
Cabinet Office - Strategic Policy, Planning and Performance	67	38	£1,474,972	£859,765
Treasury and Exchequer	35	16	£810,360	£395,230
Total	630	331	£12,275,232	£7,310,449

Fixed-Term Roles, By Department, For Specific Roles Above The Civil Service Grade 15.4 Salary

Dept	Job title	Earnings band July – December 2022	Earnings band January – June 2023	Expected or actual end date
Chief Operating Office	Associate Director of People Services	£40,000 - £50,000		March 2023
Chief Operating Office	Group Director Modernisation and Digital	£20,000 – £30,000		December 2022
Chief Operating Office	Group Director (ITS Programme)	£60,000 – £70,000		December 2023
Chief Operating Office	Head of Organisational Development (previously 'Associate Director of Organisational Development')	£60,000 – £70,000	£60,000 – £70,000	April 2024
Chief Operating Office	Interim Head of Medical Staffing	£60,000 – £70,000	£50,000 – £60,000	January 2024
Health and Community Services	Chief Officer		£60,000 – £70,000	April 2024
Health and Community Services	Consultant in General Surgery		£20,000 – £30,000	April 2024
Infrastructure, Housing and Environment	Plant Manager	£70,000 - £90,000	£70,000 - £80,000	December 2023
Justice and Home Affairs	Deputy Chief Fire Officer		£20,000 – £30,000	April 2024
Justice and Home Affairs	Deputy Chief Police Officer	£40,000 - £50,000	£60,000 – £70,000	October 2025
Non-Ministerial	Legislative Drafter	£50,000 - £60,000		December 2024
Office of Chief Executive	Interim Chief Executive	£40,000 - £50,000		February 2022
Strategic Policy, Planning and Performance	Children's Commissioner	£20,000 – £30,000		July 2027
Strategic Policy, Planning and Performance	Director of Delivery and Improvement	£40,000 - £50,000		September 2024
Treasury and Exchequer	Head of Procurement		£50,000 – £60,000	March 2024

Local Agency

Dept	Total on Island Agency Cost H2 2022	Total on Island Agency Cost H1 2023
Customer and Local Services	£646,444	£0
Chief Operating Office	£124,958	£31,841
Children, Young People, Edu & Skills	£273,690	£153,088
Department for the Economy	£0	£0
External Relations	£0	£26,203
Health and Community Services	£138,136	£368,134
Infrastructure, Housing and Environment	£435,724	£394,700
Justice and Home Affairs	£77,800	£43,754
Non Ministerial	£0	£111,195
Office of the Chief Executive	£78,769	£0
Strategic Policy, Planning and Performance	£172,493	£97,487
States of Jersey Police	£0	£72,869
States Assembly	£0	£0
Treasury and Exchequer	£346,054	£114,117
Total	£2,294,067	£1,413,387

Healthcare and Social Worker Agency

Type	Total Agency Cost H2 2022	Total Agency Cost H1 2023
Agency - Healthcare	£11,078,548	£14,203,557
Social Worker Agency	£2,173,295	£3,063,340

Annex 2: July - December 2023 (H2)

Consultancy Spend (Excluding Projects)

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	Digital Health	0	Yes	2023-12-31	No	Yes	No	No	200,000 - 250,000
COO	BDO Greenlight Ltd	RIDA project	0	No	2023-06-30	No	Yes	No	No	1 - 20,000
COO	Birge Digital	Covid recovery programme	0	No	2024-04-30	No	Yes	No	No	50,000 - 75,000
COO	Burning Tree Ltd	Cyber	0	Yes	2023-11-30	No	No	Yes	No	20,000 - 35,000
COO	Calligo Limited	Independent Data protection officer	0	No	2024-12-03	No	No	No	No	75,000 - 100,000
COO	Container Labs Limited	PCS System Administration	0	Yes	2023-12-31	No	Yes	No	No	50,000 - 75,000
COO	Harvey Nash Limited	CIO Recruitment	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Jersey AVS Corporate Services Limit	Digital Health	0	Yes	2024-03-31	No	No	No	No	500,000 - 550,000
COO	Jersey AVS Corporate Services Limit	OAP Project	0	Yes	2024-12-13	No	No	No	No	75,000 - 100,000
COO	Kojima Ltd	P&CS Policies	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Magellan Consultancy Limited	Covid recovery programme	0	No	2023-06-30	No	No	No	No	20,000 - 35,000
COO	NearForm Limited	Covid recovery programme	0	No	2023-12-31	No	Yes	No	No	20,000 - 35,000
COO	Pricewaterhouse Coopers CI LLP	Cyber	0	Yes	2023-03-31	No	No	No	No	50,000 - 75,000
COO	Prosperity Group Limited	Covid recovery programme	0	No	2024-02-29	No	Yes	No	No	50,000 - 75,000
COO	Prosperity Group Limited	Digital Platform support	0	No	2024-02-29	No	Yes	No	No	75,000 - 100,000
COO	Synanetics Ltd	Covid recovery programme	0	Yes	2023-12-31	No	No	No	No	125,000 - 150,000
COO	Synanetics Ltd	Digital Health	0	Yes	2024-06-30	No	No	No	No	75,000 - 100,000
COO	The Resolution Centre	Mediation	0	No	2024-09-30	No	No	No	No	1 - 20,000
COO	Triverto Limited	Digital Health	0	Yes	2023-12-31	No	Yes	No	No	100,000 - 125,000
CYPES	Rowney Sharman (Jersey) Limited	Primary School Meals	0	Yes	2024-06-30	No	No	Yes	No	75,000 - 100,000
CYPES	S Gull	Management Support	0	Yes	2024-06-01	No	No	Yes	No	20,000 - 35,000
DFE	4insight	Battle of Flowers Research	0	No	2023-12-31	Yes	No	Yes	Yes	20,000 - 35,000
DFE	4insight	Focus Group - Research support	0	No	2023-12-31	Yes	No	Yes	Yes	1 - 20,000
DFE	Antony Gibb Ltd	Arts, Culture & Heritage Cultural Support consultancy	0	No	2023-12-31	Yes	No	Yes	No	35,000 - 50,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
DFE	Influence At Work Limited Ltd	Future Economy Support	0	No	2023-12-31	Yes	No	No	No	20,000 - 35,000
DFE	Xanthe Hamilton Consulting	Arts, Culture & Heritage Cultural Support consultancy	0	No	2023-12-31	Yes	No	Yes	No	20,000 - 35,000
HCS	Housden Group	Private Patients Strategy	205	Yes	2024-12-31	Yes	No	Yes	No	75,000 - 100,000
HCS	In-Form Solutions Ltd	Person-Level Information & Costing	0	Yes	2024-05-27	Yes	No	Yes	Yes	20,000 - 35,000
HCS	K P M G	Financial Recovery Programme	0	Yes	2023-09-30	Yes	No	Yes	No	400,000 - 450,000
IHE	ARCADIS CONSULTING (UK) LTD	PFAS Hydrogeological Study	0	Yes	2024-12-31	Yes	No	No	No	35,000 - 50,000
IHE	ARCADIS CONSULTING (UK) LTD	PFAS Water Testing	0	Yes	2024-12-31	Yes	No	Yes	Yes	20,000 - 35,000
IHE	Calmera Ltd	I&E Insights Discovery Profiles	0	Yes	2023-12-31	Yes	No	No	No	1 - 20,000
IHE	ConsultingWhere Ltd	Geospatial action plan	1,066	No	2024-12-31	No	No	Yes	Yes	20,000 - 35,000
IHE	Credera Limited	EAM - Release 3	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
IHE	Credera Limited	Estates Migration support	0	Yes	2023-12-31	Yes	No	No	No	100,000 - 125,000
IHE	Currie & Brown (Consultants) Ltd	Aviemore Replacement	0	Yes	2023-12-31	Yes	No	No	No	20,000 - 35,000
IHE	Currie & Brown (Consultants) Ltd	Property Maintenance	0	Yes	2024-06-01	No	No	Yes	No	1 - 20,000
IHE	Currie & Brown UK Ltd	Property Condition report	0	Yes	2024-06-01	No	No	Yes	No	200,000 - 250,000
IHE	Deloitte LLP	EAM - Release 3	0	No	2023-12-31	No	No	No	No	1 - 20,000
IHE	Deloitte LLP	Business Change (ITS)	0	Yes	2024-12-31	Yes	No	No	No	75,000 - 100,000
IHE	Explosive Advisory & Disposal Ltd	PFAS Water Testing	0	Yes	2024-05-31	Yes	No	Yes	Yes	1 - 20,000
IHE	Hartigans	RAAC Surveys	0	No	2024-06-30	No	No	No	No	1 - 20,000
IHE	Hartigans	Rockface survey	0	No	2024-12-31	No	No	No	No	1 - 20,000
IHE	IPM Limited	Brexit	0	Yes	2028-03-31	No	Yes	No	No	1 - 20,000
IHE	IntertekNTA	Marine Resources – Brexit compliance	0	Yes	2023-12-28	No	No	No	No	1 - 20,000
IHE	JSC Associates Limited	Property Maintenance	0	No	2024-06-30	No	No	No	No	35,000 - 50,000
IHE	Marbral Advisory Limited	Active Places Project	0	Yes	2023-07-01	No	No	No	No	1 - 20,000
IHE	Marbral Advisory Limited	Business Change (ITS)	0	Yes	2024-12-31	Yes	No	No	No	20,000 - 35,000
IHE	NWC Limited	Property Maintenance	0	No	2024-12-31	No	No	No	No	35,000 - 50,000
IHE	Nexus Technology Limited	Marine Resources - Brexit compliance	0	Yes	2024-12-31	No	Yes	No	No	1 - 20,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Nurture Ecology	Ecological Consultancy project	0	No	2023-09-14	Yes	No	Yes	Yes	1 - 20,000
IHE	Nurture Ecology	PFAS Water Testing	0	Yes	2024-05-31	Yes	No	Yes	Yes	1 - 20,000
IHE	PJS Development Solutions td	Planning - Public enquiry	369	No	2023-07-31	No	No	Yes	Yes	20,000 - 35,000
IHE	Parking Perspectives	Halkett Place unloading surveys	0	No	2023-12-31	No	No	No	No	1 - 20,000
IHE	Pell Frischmann Consultants Ltd	Bonne Nuit Investigation	0	No	2023-12-31	No	No	No	No	1 - 20,000
IHE	Pell Frischmann Consultants Ltd	STW Discharge Permit	0	No	2023-12-31	No	Yes	No	No	1 - 20,000
IHE	Pick Everard (Architects)	Road Safety	0	Yes	2023-12-31	Yes	No	Yes	No	1 - 20,000
IHE	Prosperity Group Limited	Brexit	0	No	2023-12-31	No	No	No	No	100,000 - 125,000
IHE	Resolution Industries Ltd	Concerto Technical support	0	No	2024-12-31	No	No	No	No	35,000 - 50,000
IHE	Resource Futures Ltd	Waste management	0	No	2023-09-29	No	No	Yes	No	50,000 - 75,000
IHE	Rowney Sharman (Jersey) Limited	Public Realm	0	No	2024-04-01	No	No	Yes	Yes	1 - 20,000
IHE	Southern Projects Ltd	Fire safety	0	No	2024-12-31	No	Yes	Yes	Yes	1 - 20,000
IHE	Southern Projects Ltd	Greve de Lecq	0	No	2024-08-04	No	No	No	No	1 - 20,000
IHE	Sweco UK Limited	Road Safety	0	Yes	2023-12-31	Yes	Yes	Yes	No	35,000 - 50,000
IHE	TCB Consulting Ltd	Crabbe Shooting Facility	0	No	2023-11-09	Yes	No	Yes	No	1 - 20,000
IHE	Tautenay Ltd	Brexit	0	No	2024-07-31	No	No	No	No	200,000 - 250,000
IHE	Terra Mare Ltd	Marine Resources - Brexit compliance	0	Yes	2024-12-31	No	Yes	No	No	35,000 - 50,000
IHE	WSP UK Limited	Fire safety	0	No	2024-12-31	No	No	No	No	1 - 20,000
JHA	Aquadulce Ltd	New Civil Contingencies Law Review	500	No	2023-12-31	Yes	No	Yes	No	20,000 - 35,000
JHA	Borneo Consulting Ltd	Inter Crown Dependencies Passport Consultancy Contract	0	Yes	2025-12-31	No	Yes	No	No	20,000 - 35,000
JHA	Lodestone 1452 Ltd	New Civil Contingencies Law Review	500	No	2023-12-31	Yes	No	Yes	No	35,000 - 50,000
JHA	Network Ventures Limited	H&S Inspectorate Succession Plan	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
SPPP	Corefocus Consultancy Ltd	Care Commission Registry Software upgrade	0	No	2024-03-31	No	Yes	No	No	50,000 - 75,000
SPPP	Crest Advisory (UK) Ltd	Law drafting instructions on autonomous vehicles	0	No	2023-12-31	Yes	Yes	Yes	No	35,000 - 50,000
SPPP	D3P Global Pensions Consulting	Financial independence in old age	0	Yes	2024-12-31	Yes	Yes	Yes	No	125,000 - 150,000
SPPP	DAC Beachcroft LLP	Legal advice - HCS Whistleblowing / Board constitution	0	Yes	2023-06-01	Yes	No	Yes	No	35,000 - 50,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
SPPP	Donna Marriott	Care Commission inspection	500	No	2023-12-01	Yes	No	No	No	20,000 - 35,000
SPPP	Engage Wellbeing Ltd	Health Improvement and Deprivation	0	Yes	2024-03-31	Yes	Yes	Yes	No	50,000 - 75,000
SPPP	GatenbySanderson Limited	HCS Change Team	500	Yes	2023-12-31	Yes	Yes	No	No	450,000 - 500,000
SPPP	Influence At Work Limited Ltd	Behavioural Science Champions' Development Programme	0	No	2024-06-30	Yes	Yes	No	No	20,000 - 35,000
SPPP	Marbral Advisory Limited	Care Commission- Registry Software upgrade	0	No	2024-03-31	No	Yes	No	No	50,000 - 75,000
SPPP	Marbral Advisory Limited	Evaluation of Article 3 of the Official Analyst (Jersey) Law 2022	0	No	2023-12-31	Yes	No	No	No	1 - 20,000
SPPP	Marbral Advisory Limited	Health Protection Programme	500	Yes	2023-12-31	Yes	No	No	No	75,000 - 100,000
SPPP	Marbral Advisory Limited	Housing policy programming visualisation support	0	Yes	2023-12-31	Yes	No	No	No	20,000 - 35,000
SPPP	Mr H.M.T	HCS Advisory Board	500	Yes	2023-12-31	Yes	No	No	No	125,000 - 150,000
SPPP	Mrs B.W	Assisted Dying clinical advice	250	No	2024-10-30	Yes	Yes	No	No	20,000 - 35,000
SPPP	Picker Institute Europe	Care Commission - CYPES Inspections	0	No	2023-06-30	Yes	No	No	No	20,000 - 35,000
SPPP	Pricewaterhouse Coopers CI LLP	Long Term Financing Strategy	0	Yes	2023-12-31	Yes	No	Yes	No	20,000 - 35,000
SPPP	Question Factory	Children Safeguarding System Leadership Development	250	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
SPPP	Question Factory	Infrastructure Roadmap	250	Yes	2023-12-31	Yes	No	No	No	20,000 - 35,000
SPPP	Think.Do. Consulting	Advisory services relating to primary care and funding reform	500	No	2023-12-31	No	No	No	No	75,000 - 100,000
SPPP	Think.Do. Consulting	Care Commission - Childrens Services Advisory	0	Yes	2023-09-30	Yes	No	No	No	20,000 - 35,000
SPPP	Think.Do. Consulting	MHSS workforce strategy	0	No	2023-12-31	Yes	No	No	No	20,000 - 35,000
SPPP	UK Health Security Agency	Consultation - Potential Nuclear Risks	0	No	2023-12-31	Yes	No	No	No	20,000 - 35,000
T&E	3B Data Security Ltd	Qualified Security Assessor (QSA) Business Partner	2,000	No	2024-12-31	No	No	No	No	20,000 - 35,000
T&E	Ashore Relocation	Finding a Home	0	Yes	2023-05-01	No	No	No	No	1 - 20,000
T&E	Blue Fox 21 Ltd	Track & Trace	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
T&E	Carey Olsen	Rolling Credit Facility	0	Yes	2023-12-31	No	No	Yes	Yes	35,000 - 50,000
T&E	Cedar Recruitment Ltd	Development of catalogues NHSSC	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
T&E	Cedar Recruitment Ltd	Compendia Pension Administration System.	0	No	2024-03-07	No	No	No	No	1 - 20,000
T&E	Cedar Recruitment Ltd	Strategic Category Managers for M&D Procurement	100	No	2023-07-31	No	Yes	No	No	1 - 20,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
T&E	Cedar Recruitment Ltd	working on training materials and training for ITS	0	No	2023-12-23	No	No	No	No	50,000 - 75,000
T&E	Clifford Chance LLP	Project	0	Yes	2023-12-31	No	No	Yes	Yes	50,000 - 75,000
T&E	Ernst & Young	NHFP Financing Strategy Options Review	0	Yes	2023-12-23	No	No	Yes	Yes	20,000 - 35,000
T&E	Grow Consultancy Services Ltd	Procurement – Strategic Category Manager	0	No	2023-12-31	No	No	No	No	100,000 - 125,000
T&E	Kivue Limited	Peform System	0	No	2024-07-06	No	No	No	No	1 - 20,000
T&E	LB Change Project Consultancy Ltd	Embed Connect	1,000	No	2024-03-31	No	No	No	No	35,000 - 50,000
T&E	Magellan Consultancy Limited	Embed Connect	32,200	No	2024-12-31	No	No	No	No	75,000 - 100,000
T&E	Marbral Advisory Limited	GoJ Delivery framework	0	No	2024-04-30	No	Yes	No	No	175,000 - 200,000
T&E	Modis International Limited	GoJ Delivery framework	0	No	2024-06-24	No	Yes	No	No	100,000 - 125,000
T&E	Murtagh Consulting Limited	Project Manager for our Transformation	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
T&E	Odwyer Consultancy Limited	SAP implementation	0	No	2024-05-31	No	Yes	No	No	75,000 - 100,000
T&E	Ogier Jersey Limited	Rolling Credit Facility	0	Yes	2023-12-31	No	No	Yes	Yes	1 - 20,000
T&E	Simply Change Ltd	GoJ Delivery framework	0	No	2024-04-30	No	Yes	No	No	50,000 - 75,000
T&E	Slaughter & May	Rolling Credit Facility	0	Yes	2023-12-31	No	No	Yes	Yes	50,000 - 75,000

Consultancy Spend on Projects

Government Plan Major Projects

Ambulance and Fire and Rescue HQ

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	IBI Group (UK) Limited	Ambulance Fire Headquarters	0	Yes	2025-12-31	No	No	Yes	No	1 - 20,000
IHE	Southern Projects Ltd	Ambulance Fire Headquarters	0	Yes	2027-12-31	No	No	Yes	No	1 - 20,000

Cyber Security

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Bridewell Consulting Ltd	Cyber Revenue BAU	0	Yes	2023-12-31	No	Yes	No	No	300,000 - 350,000
COO	Simply Change Ltd	Global Cyber Response	0	Yes	2023-12-31	No	Yes	No	No	200,000 - 250,000

Digital Care Strategy

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Jersey AVS Corporate Services Limited	DCS-Elect. Prescribing(EPMA)	0	Yes	2023-06-30	No	Yes	No	No	1 - 20,000
COO	Synanetics Ltd	DCS-PACS Replacement	0	Yes	2023-10-31	No	No	No	No	1 - 20,000
COO	Total Document Solutions Limited	DCS-GP Order Communications	0	Yes	2023-09-29	No	Yes	No	No	35,000 - 50,000

Healthcare Facilities

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
HCS	Ernst & Young	HCS-Healthcare Facilities-Capital	0	No	2023-12-31	No	No	No	No	75,000 - 100,000
HCS	Mace Consultancy (Jersey) Limited	HCS-Healthcare Facilities-Capital	0	No	2023-12-31	No	No	No	No	750,000 - 850,000

Infrastructure Rolling Vote 2023 – Drainage

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	D J Hartigan & Associates	Civil - La Chatelaine Completion Works	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	D J Hartigan & Associates	Civil - Le Dicq Tunnel/RM upgrade	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	D J Hartigan & Associates	Civil-Belmont Rd Surface Water Separation	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	D J Hartigan & Associates	Civil-SW-Val Plaisant-Robin Hood-Petite	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	D J Hartigan & Associates	Civil-Stop Rd St Marks Janvrin Water Separ	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	D J Hartigan & Associates	Drainage General	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	D J Hartigan & Associates	Feasibility - Planning and Design for em	0	Yes	2023-12-19	Yes	No	No	No	35,000 - 50,000
IHE	D J Hartigan & Associates	SW Tunnel and shaft 2 Improvements	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	Pick Everard(Architects)	Civil-Trunk Sewer Upgrade Gloucester St	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	Pick Everard(Architects)	Investigations - Infonet Data Collection	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	Sweco UK Limited	Civil - Beach Road Surface Water Separate	0	Yes	2023-12-19	Yes	No	No	No	20,000 - 35,000
IHE	Sweco UK Limited	Civil - Le Dicq Tunnel/RM upgrade	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	Sweco UK Limited	Drainage General	0	Yes	2023-12-19	Yes	No	No	No	35,000 - 50,000
IHE	Sweco UK Limited	Feasibility - Planning and Design for em	0	Yes	2023-12-19	Yes	No	No	No	20,000 - 35,000
IHE	Sweco UK Limited	Investigations - Infonet Data Collection	0	Yes	2023-12-19	Yes	No	No	No	50,000 - 75,000
IHE	Sweco UK Limited	West Park SW Outfall	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	WSP UK Limited	FSR-L'Etacq Foul Sewer Relining	0	Yes	2023-12-19	Yes	No	No	No	35,000 - 50,000
IHE	WSP UK Limited	Grands Vaux Flood Resilience	0	Yes	2023-12-19	Yes	No	No	No	20,000 - 35,000

Infrastructure Rolling Vote 2023 – Public Realm

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	PSP Asphalt Limited	La Motte Street (Phase 1)	0	No	2024-10-31	No	No	No	No	1 - 20,000

Infrastructure Rolling Vote 2023 - Sea Defences

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	London Bridge Associates Ltd	Fort Regent Tunnel	0	No	2024-12-01	No	Yes	No	No	20,000 - 35,000
IHE	Nurture Ecology	Route de la Cote Road edge stabilisation	0	Yes	2024-12-31	No	No	No	No	1 - 20,000
IHE	Ogier Jersey Limited	Trinity Hill Waitrose Carpark VRS	0	No	2024-12-31	No	No	No	No	1 - 20,000

Integrated Technology Solution

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Credera Limited	ITS - ICF & Change Management	0	Yes	2023-12-31	No	No	Yes	No	125,000 - 150,000
COO	Deloitte LLP	ITS - Delivery Partner & Licences	250	Yes	2023-12-31	No	No	Yes	No	1,350,000+
COO	Deloitte LLP	ITS - ICF & Change Management	250	Yes	2023-12-31	No	No	Yes	No	50,000 - 75,000
COO	Deloitte LLP	ITS - M & D	250	Yes	2023-12-31	No	No	Yes	No	50,000 - 75,000
COO	Ernst & Young	ITS - ICF & Change Management	500	Yes	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Simply Change Ltd	ITS - ICF & Change Management	0	Yes	2023-12-31	No	Yes	No	No	200,000 - 250,000

New Bellozanne STW

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Pick Everard(Architects)	Biosolids Storage Facility	0	Yes	2023-12-19	Yes	No	No	No	20,000 - 35,000
IHE	Pick Everard(Architects)	STW D&B Contract	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	Sweco UK Limited	Miscellaneous Fees	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	Sweco UK Limited	STW Outfall Rehabilitation	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	WSP UK Limited	Miscellaneous Fees	0	Yes	2023-12-19	Yes	No	No	No	20,000 - 35,000

One Gov HQ (Office Stra) 2021

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Colin Smith Partnership	OMP Project Delivery - Revenue	0	Yes	2024-12-24	No	Yes	No	No	75,000 - 100,000

IHE	DWF LLP	OMP Project Delivery - Revenue	0	Yes	2024-12-24	No	Yes	No	No	1 - 20,000
IHE	Green Park	OMP Project Delivery - Revenue	100	Yes	2024-12-24	No	Yes	No	No	35,000 - 50,000
IHE	IBI Group (UK) Limited	OMP Project Delivery - Revenue	0	Yes	2024-12-24	No	Yes	No	No	50,000 - 75,000
IHE	Quérée Property Consultants Ltd	OMP Project Delivery - Revenue	0	Yes	2024-12-22	No	Yes	No	No	1 - 20,000

Our Hospital Phase 2

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
HCS	Mace Consultancy (Jersey) Limited	Our Hospital Phase 2	0	No	2023-12-31	No	No	No	No	100,000 - 125,000

Government Plan Projects

Army and Sea Cadets Headquarters

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Southern Projects Ltd	Army and Sea Cadets Headquarters	0	Yes	2025-12-31	No	No	Yes	No	1 - 20,000

Dewberry House SARC 2022

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	IBI Group (UK) Limited	Dewberry House SARC 2022	0	Yes	2026-09-30	Yes	No	Yes	No	50,000 - 75,000

Drainage Rep Assets & Minor Cap 2023

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Sweco UK Limited	FB Fields SPS	0	Yes	2023-12-19	Yes	No	No	No	20,000 - 35,000

Electronic Patient Records 2021

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
JHA	Prosperity Group Limited	Electronic Patient Records 2021-Revenue	0	Yes	2024-12-31	No	Yes	No	No	20,000 - 35,000

Emergency Services Control Centre

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
JHA	Mason Advisory Limited	Emerg Services Ctrl Cent IT 2021-Capital	0	Yes	2024-12-31	No	Yes	No	No	20,000 - 35,000
JHA	Prosperity Group Limited	Emerg Services Ctrl Cent IT 2021-Capital	0	Yes	2024-12-31	No	Yes	No	No	1 - 20,000

Feasibility Ops Transport

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	D J Hartigan & Associates	Liquid Waste Key Infrastructure Projects	0	Yes	2023-12-19	Yes	No	No	No	20,000 - 35,000
IHE	Sweco UK Limited	Liquid Waste Key Infrastructure Projects	0	Yes	2023-12-19	Yes	No	No	No	35,000 - 50,000

Infrastructure Assets - Solid Waste

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	D J Hartigan & Associates	Boulivot De Bas	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	D J Hartigan & Associates	La Charriere Du Bourg	0	Yes	2023-12-19	Yes	No	No	No	20,000 - 35,000
IHE	D J Hartigan & Associates	La Ville Au Veslet	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	D J Hartigan & Associates	Mont Mado	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	Nurture Ecology	Contaminated Headland Planning	0	No	2023-09-30	No	No	Yes	Yes	1 - 20,000
IHE	Oakenhill Environmental Ltd	Contaminated Headland Planning	0	No	2023-09-30	No	No	Yes	Yes	1 - 20,000
IHE	Sweco UK Limited	Mont Mado	0	Yes	2023-12-19	Yes	No	No	No	1 - 20,000
IHE	WSP UK Limited	Contaminated Headland Planning	0	No	2023-09-30	No	No	Yes	Yes	50,000 - 75,000

IT for Migration Services

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	IntertekNTA	IT for Migration Services	0	No	2023-09-29	No	No	No	No	1 - 20,000
COO	Prosperity Group Limited	IT for Migration Services	0	No	2023-12-31	No	No	No	No	100,000 - 125,000

Jersey Care Model

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Synanetics Ltd	JCM - Health Demographics Serv	0	Yes	2024-02-23	No	No	No	No	75,000 - 100,000
COO	Web2Plus Limited	JCM - Jersey Care Record	0	Yes	2023-12-31	No	Yes	No	No	35,000 - 50,000
COO	Web2Plus Limited	Primary & Community Care System Review	0	Yes	2023-12-31	No	Yes	No	No	35,000 - 50,000

New School and Education Developments

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Southern Projects Ltd	Mont A L'Abbe Extension	0	Yes	2024-12-18	No	No	Yes	No	1 - 20,000

Other Government Wide IT Projects

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Apira Limited	Records Transformation Programme	0	Yes	2024-09-30	No	No	No	No	35,000 - 50,000
COO	BDO Limited	Service Digitisation 2 - Capital	0	Yes	2023-09-30	No	No	Yes	No	20,000 - 35,000
COO	Jersey AVS Corporate Services Limit	Service Digitisation 2 - Capital	0	Yes	2023-03-31	No	No	No	No	50,000 - 75,000
COO	Marbral Advisory Limited	Records Transformation Programme	0	Yes	2023-12-29	No	Yes	No	No	125,000 - 150,000
COO	Morson Projects Ltd	Records Transformation Programme	0	Yes	2023-06-15	No	No	No	No	50,000 - 75,000
COO	Web2Plus Limited	Service Digitisation 2 - Capital	0	Yes	2023-12-31	No	Yes	No	No	50,000 - 75,000
COO	digitalleaders.je	Service Digitisation 2 - Capital	0	Yes	2023-11-21	No	Yes	No	No	1 - 20,000

Other IHE Estate Projects

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Hartigans	Community Site Improvements	0	No	2023-12-31	No	No	Yes	No	1 - 20,000

Prison Improvement Works

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Hartigans	Prison Phase 6	0	No	2023-12-31	No	No	Yes	No	1 - 20,000
IHE	Hartigans	Prison Phase 8	0	Yes	2025-12-31	No	No	Yes	No	1 - 20,000
IHE	IBI Group (UK) Limited	Prison Phase 6	0	Yes	2023-10-31	Yes	No	Yes	No	50,000 - 75,000
IHE	IBI Group (UK) Limited	Prison Phase 8	0	Yes	2025-12-31	No	No	Yes	No	1 - 20,000

Regulation Digital Assets

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	C5 Alliance Ltd	Regulation Group Digital Asset-RIDA 2021	0	Yes	2023-12-31	Yes	No	Yes	No	150,000 - 175,000
IHE	IntertekNTA	Regulation Group Digital Asset-RIDA 2021	0	Yes	2024-12-31	No	No	Yes	No	1 - 20,000
IHE	Prosperity Group Limited	Regulation Group Digital Asset-RIDA 2021	0	Yes	2023-12-31	Yes	No	Yes	No	400,000 - 450,000

Replacement Assets and Minor Capital

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	C5 Alliance Ltd	COO-Replacement Assets and Minor Capital	0	No	2023-12-31	No	Yes	No	No	1 - 20,000

Service Digitisation

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	C5 Alliance Ltd	Prj Service Digitisation - Capital	0	No	2023-09-30	No	No	No	No	1 - 20,000
COO	Microsoft Ltd	Prj Service Digitisation - Capital	0	Yes	2023-06-30	No	Yes	No	No	200,000 - 250,000

Upgrades to CYPES Estates

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	10 Ability	Schools Improvements	0	Yes	2025-03-31	No	No	Yes	No	20,000 - 35,000
IHE	Hartigans	Schools Improvements	0	Yes	2025-03-31	Yes	No	Yes	No	1 - 20,000
IHE	Southern Projects Ltd	3G Pitch Replacement	0	Yes	2024-12-31	No	No	Yes	No	1 - 20,000
IHE	Southern Projects Ltd	Grainville Fields	0	Yes	2024-12-31	No	No	Yes	No	1 - 20,000

Government Plan Departmental Projects

Westaway Court Refurbishment

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Lerch Bates	Westaway Court Refurb	0	Yes	2023-07-31	Yes	No	No	No	1 - 20,000

Other Funds' Projects

Biodiversity

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	C5 Alliance Ltd	CEF-Species and habitat protection - Rev	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
IHE	Fiona Fyfe Associates Ltd	Spatial Marine Plan	0	No	2024-09-30	No	No	Yes	Yes	50,000 - 75,000
IHE	Marbral Advisory Limited	CEF-Species and habitat protection - Rev	0	No	2024-09-30	No	No	Yes	Yes	1 - 20,000
IHE	Tautenay Ltd	CEF-Species and habitat protection - Rev	0	No	2024-09-30	No	No	Yes	Yes	35,000 - 50,000

Climate Emergency Fund Projects

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
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SPPP	Phil Jones Associates Ltd	Policy work - CNS and STP SPPP	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000
SPPP	Question Factory	SPP - Strategic Policies	500	Yes	2024-12-31	Yes	Yes	No	No	75,000 - 100,000
SPPP	Terra Mare Ltd	Policy work - CNS and STP SPPP	500	Yes	2024-12-31	Yes	Yes	No	No	1 - 20,000
SPPP	Terra Mare Ltd	SPP - Strategic Policies	500	Yes	2024-12-31	Yes	Yes	No	No	50,000 - 75,000

Major Incidents Response and Recovery

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Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
JHA	A Bell Consulting	Operation Spire - Fire Service	0	Yes	2024-12-31	No	Yes	No	No	20,000 - 35,000
JHA	Global Crisis Response Limited	Operation Spire - Emergency Planning	76,808	Yes	2024-06-30	No	Yes	No	No	1,350,000+
JHA	Hampshire & Isle of Wight Fire & Rescue	Operation Spire - Fire Service	0	Yes	2023-12-31	No	No	No	No	35,000 - 50,000
JHA	Health and Safety Executive	Operation Spire - H&SI	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000
JHA	Marbral Advisory Limited	Operation Spire - Emergency Planning	0	Yes	2023-12-31	No	No	No	No	200,000 - 250,000

Contingent Labour Spend (Excluding Projects)

This is third parties covering specified posts.

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	C5 Alliance Ltd	Covering post	0	No	2023-12-31	No	Yes	No	No	75,000 - 100,000
COO	Casdyll Consultancy Limited	Digital Health	150	Yes	2023-12-31	No	Yes	No	No	75,000 - 100,000
COO	Cedar Recruitment Ltd	Digital Health	100	Yes	2023-12-31	No	Yes	No	No	50,000 - 75,000
COO	Cedar Recruitment Ltd	Digital Service Platform	100	Yes	2023-09-30	No	Yes	No	No	35,000 - 50,000
COO	Certus Limited	VMware Support	0	No	2023-12-31	No	Yes	No	No	35,000 - 50,000
COO	Cranfield Tech Ltd	Covering post	0	No	2023-12-31	No	No	Yes	No	50,000 - 75,000
COO	Cyber Tom dot com Limited	Covering Post	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Deloitte LLP	ITS – Covering Post	0	Yes	2024-06-30	No	Yes	No	No	1,350,000+
COO	GatenbySanderson Limited	Covering post	800	No	2023-10-31	No	No	No	No	50,000 - 75,000
COO	Hannastick Consulting Limited	Covering post	1,000	Yes	2023-06-30	No	Yes	No	No	100,000 - 125,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected /Active	Report Produced	Report Published	Band
COO	Hays Specialist Recruitment Ltd	Covering post	800	No	2024-03-30	No	Yes	No	No	50,000 - 75,000
COO	Hays Specialist Recruitment Ltd	Covering post	800	No	2024-06-30	No	Yes	No	No	50,000 - 75,000
COO	KateRose Ltd	PCS System Administration	0	No	2023-06-30	No	Yes	No	No	20,000 - 35,000
COO	Magellan Consultancy Limited	Covid recovery programme	0	No	2023-12-31	No	No	No	No	175,000 - 200,000
COO	Maidstone and Tunbridge Wells NHS T	Covering post	800	No	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Marbral Advisory Limited	Cyber – Covering Post	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000
COO	Marbral Advisory Limited	Digital Health	0	Yes	2023-12-31	No	Yes	No	No	125,000 - 150,000
COO	Marbral Advisory Limited	ITS – Covering Post	0	Yes	2023-12-31	No	Yes	No	No	75,000 - 100,000
COO	Marbral Advisory Limited	RIDA Project & Covering post	0	No	2023-12-31	No	No	No	No	75,000 - 100,000
COO	People Culture Journey Limited	Covering post	0	No	2024-06-30	No	Yes	No	No	35,000 - 50,000
COO	Prosperity Group Limited	Cyber – Covering Post	0	No	2024-03-17	No	No	No	No	20,000 - 35,000
COO	Triverto Limited	Education Transition	0	Yes	2023-12-31	No	Yes	No	No	50,000 - 75,000
COO	Triverto Limited	Office Project	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000
COO	Triverto Limited	RIDA Project – Covering Post	0	Yes	2023-12-31	No	Yes	No	No	100,000 - 125,000
CYPES	3R Finance Ltd	Children Placement Review	0	No	2024-06-30	No	No	No	No	150,000 - 175,000
CYPES	3R Finance Ltd	Residential Homes Management	0	No	2024-06-30	No	No	No	No	1 - 20,000
CYPES	Mr G.M.	Education Recruitment	0	Yes	2024-09-30	No	No	No	No	50,000 - 75,000
CYPES	J.S.	Education Psychology	500	No	2024-12-31	No	No	No	No	20,000 - 35,000
CYPES	Magellan Consultancy Limited	Education Reform	0	Yes	2024-06-30	No	No	No	No	75,000 - 100,000
CYPES	Marbral Advisory Limited	Education Reform	0	No	2024-06-30	No	No	No	No	75,000 - 100,000
CYPES	NonStop Consulting Ltd	Service Management	500	No	2024-12-31	No	No	No	No	75,000 - 100,000
CYPES	Sanctuary Personnel Ltd	Education Recruitment	0	No	2024-12-31	No	No	No	No	50,000 - 75,000
CYPES	Taylor Davenport Resourcing Limited	Service Management	500	No	2024-12-31	No	No	No	No	100,000 - 125,000
HCS	CI Media Training	Media advice and support	0	No	2023-11-30	No	No	No	No	35,000 - 50,000
HCS	Community Partners	Associate Chief Nurse	1,427	Yes	2024-03-31	No	No	No	No	35,000 - 50,000
HCS	Community Partners	General Manager- WACS	805	Yes	2024-08-31	No	Yes	No	No	75,000 - 100,000
HCS	Community Partners	PALS Team Leader	870	No	2024-09-02	No	No	No	No	1 - 20,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected /Active	Report Produced	Report Published	Band
HCS	Dr M.D.	Service Lead- Primary Care	0	Yes	2024-08-31	No	No	No	No	75,000 - 100,000
HCS	Finegreen Associates	Cancer Services- Assistant General Manager	2,300	Yes	2023-09-01	No	No	No	No	20,000 - 35,000
HCS	Finegreen Associates	Infection Prevention & Control Lead	2,967	Yes	2023-10-31	No	No	No	No	50,000 - 75,000
HCS	Finegreen Associates	Intensive Care Manager	305	No	2023-07-31	No	No	No	No	1 - 20,000
HCS	GIANT PROFESSIONAL LIMITED (PRG)	Financial Recovery Programme	330	No	2024-05-01	No	No	No	No	20,000 - 35,000
HCS	GatenbySanderson Limited	Financial Recovery Programme	977	No	2024-05-31	No	No	No	No	50,000 - 75,000
HCS	Marbral Advisory Limited	Children's Health Project Lead	0	Yes	2023-07-31	Yes	No	Yes	No	20,000 - 35,000
HCS	Mrs B.W.	Jersey Care Model- Commissioning & Partnerships	194	Yes	2023-12-15	No	No	Yes	No	20,000 - 35,000
HCS	Rinnova Recruitment Limited	Financial Recovery Programme	977	No	2024-02-29	No	No	No	No	20,000 - 35,000
IHE	4insight	Road Safety	0	No	2023-12-01	No	No	No	No	1 - 20,000
IHE	AECOM Limited	High level review of the coastal SMP pro	0	Yes	2026-02-01	No	No	No	No	1 - 20,000
IHE	Antony Gibb Ltd	Bel Royal Bunker	0	No	2024-12-01	No	No	No	No	1 - 20,000
IHE	BDO Greenlight Ltd	Road Safety	0	Yes	2023-06-30	No	No	No	No	1 - 20,000
IHE	CBS Eng Consultants Ltd	Liquid Waste	0	Yes	2024-12-31	No	Yes	No	No	175,000 - 200,000
IHE	E.R.	Gas Contingency	0	Yes	2024-06-30	No	Yes	No	No	75,000 - 100,000
IHE	Environmental Services (Jersey) Ltd	Abattoir Assistance	0	No	2027-12-31	No	No	No	No	1 - 20,000
IHE	Hygiene Safety Consultant	Inspections	0	No	2024-06-12	No	Yes	Yes	No	20,000 - 35,000
IHE	IPM Limited	Bus Contract	0	No	2024-12-01	No	Yes	No	No	35,000 - 50,000
IHE	IPM Limited	Public Realm	0	No	2024-12-01	No	No	No	No	1 - 20,000
IHE	IPM Limited	Road Safety	0	No	2024-12-01	No	Yes	No	No	1 - 20,000
IHE	Integrated Transport Planning Ltd	Bus Contract	0	No	2024-12-31	No	No	No	No	20,000 - 35,000
IHE	Jersey AVS Corporate Services Limit	Gas Contingency	0	Yes	2024-06-30	No	Yes	No	No	20,000 - 35,000
IHE	Korn Ferry (UK) Ltd	Road Safety	0	No	2024-12-01	No	No	No	No	1 - 20,000
IHE	Macdonald & Company	Planning officers	0	No	2024-12-31	No	Yes	No	No	35,000 - 50,000
IHE	Marbral Advisory Limited	Brexit	0	No	2024-03-31	No	No	No	No	20,000 - 35,000
IHE	Marbral Advisory Limited	Road Safety	0	No	2024-12-01	No	Yes	No	No	100,000 - 125,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected /Active	Report Produced	Report Published	Band
IHE	Marbral Advisory Limited	Various Capital and revenue - Programme management	0	Yes	2024-12-31	No	Yes	No	No	200,000 - 250,000
IHE	R.H	Millenium Park	0	No	2027-12-31	Yes	No	No	No	35,000 - 50,000
IHE	Nexus Technology Limited	EVRS Support	0	Yes	2024-12-31	No	No	No	No	1 - 20,000
IHE	Nurture Ecology	Footpath Maintenance	0	Yes	2027-01-01	Yes	No	No	No	50,000 - 75,000
IHE	Nurture Ecology	Woodland Management 2023	0	No	2023-12-31	No	Yes	No	No	1 - 20,000
IHE	Oakenhill Environmental Ltd	Road Safety	0	No	2023-12-01	No	No	No	No	1 - 20,000
IHE	Rhodar Industrial Services Ltd	Storm Ciaran	0	No	2025-07-31	No	Yes	No	No	1 - 20,000
IHE	Tautenay Ltd	Nature Summit	0	No	2023-10-31	No	No	No	No	1 - 20,000
IHE	Tautenay Ltd	Species and Habitat Project	0	No	2023-10-31	No	No	No	No	1 - 20,000
IHE	The Resolution Centre	Road Safety	0	No	2024-12-01	No	No	No	No	1 - 20,000
IHE	Tree Matters Limited	Storm Ciaran	0	No	2024-12-31	No	No	No	No	150,000 - 175,000
IHE	Vivid Resourcing Ltd	Compliance Team and food officers	0	No	2023-12-22	No	No	Yes	No	1 - 20,000
IHE	Vivid Resourcing Ltd	Compliance Team and food officers	0	No	2024-03-22	No	No	Yes	No	200,000 - 250,000
IHE	WSP UK Limited	CAD Assistance	0	No	2024-12-31	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Development Control	0	Yes	2024-04-01	No	Yes	No	No	50,000 - 75,000
IHE	WSP UK Limited	CEF-Phase 2 St Aubin prom widening - Cap	0	Yes	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Jersey Cycling & Walking	0	No	2023-06-01	Yes	No	Yes	No	20,000 - 35,000
IHE	WSP UK Limited	Jersey Govt School Travel Plan	0	No	2024-12-01	No	Yes	Yes	No	20,000 - 35,000
IHE	WSP UK Limited	La Blinerie	0	No	2024-12-01	No	Yes	Yes	No	1 - 20,000
IHE	WSP UK Limited	La Blinerie-May23	0	Yes	2024-12-01	No	Yes	Yes	No	1 - 20,000
IHE	WSP UK Limited	RSS Castle St Roundabout	0	No	2024-12-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Road Safety	0	No	2024-12-01	No	Yes	Yes	No	150,000 - 175,000
IHE	WSP UK Limited	Rue de Haut RSA	0	No	2023-07-01	Yes	No	Yes	No	1 - 20,000
IHE	WSP UK Limited	St Johns Road Traffic management	0	No	2024-12-01	No	No	Yes	No	1 - 20,000
IHE	WSP UK Limited	St Marks Road RSA	0	No	2023-07-01	Yes	No	Yes	No	1 - 20,000
IHE	WSP UK Limited	St Saviours Routes-Jul23	0	No	2023-12-01	No	No	Yes	No	1 - 20,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected /Active	Report Produced	Report Published	Band
IHE	WSP UK Limited	Transport Initiatives	0	No	2024-12-01	No	Yes	No	No	1 - 20,000
IHE	Waving Back	Transport Initiatives	0	No	2023-12-01	No	No	Yes	No	1 - 20,000
SOJP	Caretta Consulting LLP	Law Enforcement Data Service	0	No	2024-06-30	No	No	No	No	20,000 - 35,000
SOJP	FOOT SOLDIERS MUSIC LTD	Operation Spire	0	No	2024-12-31	No	No	No	No	20,000 - 35,000
SOJP	Hays Specialist Recruitment Ltd	Child Protection Liaison	0	No	2024-12-31	No	No	No	No	20,000 - 35,000
SOJP	Radisson Blu Waterfront Hotel Jersey	Operation Spire	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	Red Snapper Recruitment Ltd	Offender Manager	0	No	2024-12-31	No	No	No	No	20,000 - 35,000
SOJP	Red Snapper Recruitment Ltd	Operation Spire	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	Waves Group	Operation Nectar	0	No	2023-12-31	No	No	No	No	20,000 - 35,000
SPPP	Big Picture Health Protection Ltd	Health Protection Advisory Services	0	No	2023-12-31	Yes	No	No	No	35,000 - 50,000
SPPP	Creative Health Consulting Limited	Public Health Strategic Support	160	No	2023-12-31	No	No	No	No	50,000 - 75,000
SPPP	Joy Shakespeare Limited	Major Incident	250	Yes	2024-07-31	Yes	Yes	No	No	35,000 - 50,000
SPPP	Macdonald & Company	Historic Planner Support	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
SPPP	Marbral Advisory Limited	GoJ Decarb Business Analyst	0	Yes	2023-09-30	No	Yes	No	No	35,000 - 50,000
SPPP	The McLean Partnership Limited	Gas Contingency Review	0	No	2023-12-31	No	No	No	No	35,000 - 50,000
T&E	Cedar Recruitment Ltd	Renegotiation of IT Contracts	0	No	2023-12-23	No	No	No	No	50,000 - 75,000
T&E	Cedar Recruitment Ltd	Compendia Pension Administration System.	0	No	2023-12-31	No	No	No	No	1 - 20,000
T&E	Jersey AVS Corporate Services Limit	E-Ticketing solution for CS and AP	0	No	2023-07-31	No	No	No	No	1 - 20,000
T&E	Le Gallais & Luce	Commissioners of Appeal - Tax	0	No	2023-12-31	No	Yes	No	No	50,000 - 75,000
T&E	RAP Business Consulting Ltd	Manager - Analytics and MI	800	Yes	2024-03-31	No	Yes	No	No	35,000 - 50,000

Contingent Labour Spend on Projects

Government Plan Major Projects

Cyber Security

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Bytes Software Services	Global Cyber Response	0	Yes	2023-12-31	No	Yes	No	No	75,000 - 100,000
COO	C5 Alliance Ltd	Global Cyber Response	0	Yes	2023-12-31	No	Yes	No	No	75,000 - 100,000
COO	Cedar Recruitment Ltd	Combined Cyber Programme Revenue costs	0	Yes	2023-12-31	No	Yes	No	No	35,000 - 50,000
COO	Cedar Recruitment Ltd	Cyber 1 - MSSP	0	Yes	2023-12-31	No	Yes	No	No	1 - 20,000
COO	Certus Limited	Global Cyber Response	0	Yes	2023-12-31	No	Yes	No	No	1 - 20,000
COO	JT Group	Cyber Revenue BAU	0	Yes	2023-12-31	No	Yes	No	No	35,000 - 50,000
COO	Marbral Advisory Limited	Global Cyber Response	0	Yes	2023-12-31	No	Yes	No	No	1 - 20,000
COO	PropelFwd	Cyber 1 - MSSP	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000
COO	Prosperity Group Limited	Global Cyber Response	0	Yes	2023-12-31	No	Yes	No	No	175,000 - 200,000
COO	SystemLabs	Global Cyber Response	0	Yes	2023-12-31	No	Yes	No	No	1 - 20,000
COO	Triverto Limited	Global Cyber Response	0	Yes	2023-12-31	No	Yes	No	No	75,000 - 100,000
COO	Virtuoso IT Limited	Global Cyber Response	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000

Digital Care Strategy

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Ascent Solutions Limited	DCS-Electronic Patient Record-Capital	0	Yes	2023-07-31	No	Yes	No	No	35,000 - 50,000
COO	BDO Greenlight Ltd	DCS-Electronic Patient Record-Capital	0	Yes	2023-05-31	No	No	No	No	1 - 20,000
COO	Cloud21	DCS-Electronic Patient Record-Capital	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	HD Clinical	DCS-Electronic Patient Recor	0	Yes	2023-12-31	No	Yes	No	No	1 - 20,000
COO	HD Clinical	DCS-Electronic Patient Record-Capital	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000
COO	Kadel Consulting Ltd (TA KCL Digit	Ophthalmology EPR	0	No	2023-10-27	No	No	No	No	50,000 - 75,000
COO	Modis International Limited	DCS-FIT Order Comms	0	Yes	2023-10-27	No	No	No	No	35,000 - 50,000
COO	Modis International Limited	DCS-ScanTrack Replacement	0	Yes	2023-10-27	No	No	No	No	35,000 - 50,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Modis International Limited	Mental Health & Social Care System Revie	0	Yes	2023-12-31	No	Yes	No	No	75,000 - 100,000
COO	Synanetics Ltd	DCS-Electronic Patient Record-Capital	0	Yes	2023-07-10	No	No	No	No	75,000 - 100,000
COO	Synanetics Ltd	DCS-FIT Order Comms	0	Yes	2023-10-31	No	No	No	No	35,000 - 50,000
COO	Triverto Limited	Mental Health & Social Care System Revie	0	Yes	2023-12-31	No	Yes	No	No	100,000 - 125,000

Fort Regent (Early Phase)

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Faithful & Gould	Oakfield Fort Decant - Capital	0	No	2023-05-31	Yes	No	No	No	35,000 - 50,000

Healthcare Facilities

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
HCS	D.B.	Project Governance Post	0	No	2024-04-30	No	Yes	No	No	35,000 - 50,000

Infrastructure Rolling Vote 2023 – Highways

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	WSP UK Limited	Annual Framework Management Fees	0	Yes	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Design Fees for following year 2024 Proj	0	Yes	2024-04-01	No	Yes	No	No	125,000 - 150,000
IHE	WSP UK Limited	Esplanade - Section 3	0	Yes	2024-04-01	No	Yes	No	No	50,000 - 75,000
IHE	WSP UK Limited	Grande Route Des Sablons	0	Yes	2024-04-01	No	Yes	No	No	75,000 - 100,000
IHE	WSP UK Limited	Grande Route des Augerez	0	Yes	2024-04-01	No	Yes	No	No	35,000 - 50,000
IHE	WSP UK Limited	Green Street Resurfacing	0	Yes	2024-04-01	No	Yes	No	No	75,000 - 100,000
IHE	WSP UK Limited	Jubilee Hill Micro Asphalt	0	Yes	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	La Rue Carree	0	Yes	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Route des Landes	0	Yes	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Victoria Avenue,Section3,Lane1	0	Yes	2024-04-01	No	Yes	No	No	20,000 - 35,000

Infrastructure Rolling Vote 2023 – Public Realm

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	4insight	Broad Street & Adjacent Areas	0	No	2024-01-06	No	No	No	No	1 - 20,000
IHE	4insight	Parish Scheme - St John	0	No	2024-01-06	No	No	No	No	1 - 20,000
IHE	Antony Gibb Ltd	Broad Street & Adjacent Areas	0	No	2024-01-31	No	No	No	No	1 - 20,000
IHE	Antony Gibb Ltd	Coronation Way	0	No	2024-01-31	No	No	No	No	1 - 20,000
IHE	C5 Alliance Ltd	Public Realm Management	0	No	2024-12-31	No	No	No	No	1 - 20,000
IHE	Oakenhill Environmental Ltd	Public Realm Management	0	No	2024-03-12	No	No	No	No	20,000 - 35,000
IHE	Oakenhill Environmental Ltd	Western Bus Gateway - Option 4	0	No	2024-03-12	No	No	No	No	1 - 20,000
IHE	Ove Arup & Partners Limited	La Motte Street (Phase 1)	0	No	2024-03-12	No	No	No	No	20,000 - 35,000
IHE	Rowney Sharman (Jersey) Limited	Broad Street & Adjacent Areas	0	No	2024-12-31	No	No	No	No	1 - 20,000
IHE	Rowney Sharman (Jersey) Limited	La Motte Street (Phase 1)	0	No	2024-12-31	No	No	No	No	1 - 20,000
IHE	Rowney Sharman (Jersey) Limited	Public Realm Management	0	No	2024-12-31	No	No	No	No	50,000 - 75,000
IHE	WSP UK Limited	Coronation Park Extension	0	No	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Havre des Pas (Ph 2A - Heart of Village)	0	No	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Havre des Pas (Ph 2B - Dicq Roundabout)	0	No	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	La Motte Street (Phase 1)	0	No	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Minden Place (New Street to Bath Street)	0	No	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Parish Scheme - St John	0	No	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Parish Scheme - Trinity	0	No	2024-04-01	No	Yes	No	No	50,000 - 75,000
IHE	WSP UK Limited	St John Pet Cabin Crossing	0	No	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Western Bus Gateway - Option 4	0	No	2024-04-01	No	Yes	No	No	20,000 - 35,000
IHE	Waving Back	Coronation Park Extension	0	No	2024-12-31	No	No	No	No	1 - 20,000

Infrastructure Rolling Vote 2023 - Sea Defences

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	AECOM Limited	First Tower to West Park SM	0	Yes	2026-02-01	No	No	No	No	20,000 - 35,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	AECOM Limited	Have des Pas Shoreline Management	0	Yes	2026-02-01	No	No	No	No	150,000 - 175,000
IHE	AECOM Limited	Sea Defence Foundation Strengthening	0	Yes	2026-02-01	No	No	No	No	20,000 - 35,000
IHE	Antony Gibb Ltd	Have des Pas Shoreline Management	0	Yes	2026-02-01	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	Route de la Cote Road edge stabilisation	0	Yes	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Trinity Hill Waitrose Carpark VRS	0	Yes	2024-04-01	No	Yes	No	No	1 - 20,000

Integrated Technology Solution

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	ITS - M & D	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Bimblecloud Consulting	ITS - ICF & Change Management	0	Yes	2023-12-31	No	No	No	No	35,000 - 50,000
COO	Boxing Cheetah Ltd	ITS - M & D	0	Yes	2023-12-31	No	No	No	No	125,000 - 150,000
COO	Cedar Recruitment Ltd	ITS - Commercial	0	Yes	2023-12-31	No	No	No	No	35,000 - 50,000
COO	Deloitte LLP	ITS - ICF & Change Management	0	Yes	2023-12-31	No	No	Yes	No	75,000 - 100,000
COO	ERP People Limited	ITS - M & D	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000
COO	HollIT Ltd	ITS - People Services & CLS	0	Yes	2023-12-31	No	No	No	No	100,000 - 125,000
COO	Jersey AVS Corporate Services Limit	ITS - ICF & Change Management	0	Yes	2023-12-31	No	No	No	No	100,000 - 125,000
COO	LB Change Project Consultancy Ltd	ITS - Commercial	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Magellan Consultancy Limited	ITS - M & D	0	Yes	2023-12-31	No	No	No	No	175,000 - 200,000
COO	Mailmate Business Forms (C I)	ITS - ICF & Change Management	0	Yes	2023-12-31	No	No	No	No	1 - 20,000
COO	Marbral Advisory Limited	ITS - ICF & Change Management	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Marbral Advisory Limited	ITS - M & D	0	Yes	2023-12-31	No	No	No	No	100,000 - 125,000
COO	Marbral Advisory Limited	ITS - People Services & CLS	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	Modis International Limited	ITS - M & D	0	Yes	2023-12-31	No	No	No	No	125,000 - 150,000
COO	Odgers Berndtson	ITS - ICF & Change Management	0	Yes	2023-12-31	No	No	No	No	100,000 - 125,000
COO	Pontiq Limited	ITS - Commercial	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Quorum Cyber Security Limited	ITS - Delivery Partner & Licences	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Triverto Limited	ITS - M & D	0	Yes	2023-12-31	No	No	No	No	300,000 - 350,000
COO	Triverto Limited	ITS - People Services & CLS	0	Yes	2023-12-31	No	No	No	No	100,000 - 125,000
COO	Warm Limited	ITS - ICF & Change Management	0	Yes	2023-12-31	No	No	No	No	1 - 20,000
COO	Warm Limited	ITS - M & D	0	Yes	2023-12-31	No	No	No	No	125,000 - 150,000

Inspiring Active Places Sports Strategy

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Faithful & Gould	IAP Sports Strategy - Capital	0	No	2024-06-30	Yes	No	No	No	20,000 - 35,000
IHE	Faithful & Gould	Springfield	0	No	2024-06-30	Yes	No	No	No	150,000 - 175,000
IHE	Marbral Advisory Limited	IAP Sports Strategy - Capital	0	No	2023-09-30	Yes	No	No	No	1 - 20,000

MS Foundation

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	MS Foundation M Project - Capital	0	Yes	2023-12-31	No	No	No	No	75,000 - 100,000
COO	C5 Alliance Ltd	MS Foundation M Project - Capital	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Police Digital Service	MS Foundation M Project - Capital	0	Yes	2023-12-31	No	No	No	No	1 - 20,000
COO	Prosperity Group Limited	MS Foundation M Project - Capital	0	Yes	2023-12-31	No	No	No	No	20,000 - 35,000
COO	Virtuoso IT Limited	MS Foundation M Project - Capital	0	Yes	2023-12-31	No	No	No	No	100,000 - 125,000

New Bellozanne Sewerage Treatment Works

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Fabtech Engineering	STW D&B Contract	0	No	2023-12-19	No	No	No	No	20,000 - 35,000
IHE	IB Civils Ltd	STW D&B Contract	0	No	2023-12-19	No	No	No	No	750,000 - 850,000

Revenue Transformation Project

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
T&E	Giant Software Limited	Revenue Transformation Project - Capital	0	No	2027-12-31	No	No	No	No	1 - 20,000
T&E	Proxima	Revenue Transformation Project - Revenue	0	No	2024-08-31	No	No	No	No	20,000 - 35,000

Government Plan Projects

Jersey Care Model

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	Modis International Limited	JCM - Jersey Care Record	0	Yes	2023-12-31	No	No	No	No	35,000 - 50,000
COO	Modis International Limited	Primary & Community Care System Review	0	Yes	2023-12-31	No	No	No	No	35,000 - 50,000

Other Government Wide IT Projects

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	Records Transformation Programme	0	Yes	2024-12-31	No	Yes	No	No	50,000 - 75,000
COO	C5 Alliance Ltd	Service Digitisation 2 - Capital	0	Yes	2023-12-31	No	Yes	No	No	300,000 - 350,000
COO	Cedar Recruitment Ltd	Records Transformation Programme	100	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000
COO	Cedar Recruitment Ltd	Service Digitisation 2 - Capital	0	Yes	2023-12-31	No	Yes	No	No	20,000 - 35,000

Regulation Digital Assets

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	BDO Greenlight Ltd	Regulation Group Digital Asset-RIDA 2021	0	Yes	2023-06-30	No	No	No	No	1 - 20,000

Replacement Assets and Minor Capital

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	BDO Greenlight Ltd	COO-Replacement Assets and Minor Capital	0	No	2023-12-31	No	Yes	No	No	1 - 20,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
COO	C5 Alliance Ltd	COO-Replacement Assets and Minor Capital	0	No	2023-08-31	No	Yes	No	No	20,000 - 35,000
COO	JT Group	COO-Replacement Assets and Minor Capital	0	No	2024-06-14	No	No	No	No	150,000 - 175,000
COO	Prosperity Group Limited	COO-Replacement Assets and Minor Capital	0	Yes	2023-12-31	No	No	No	No	50,000 - 75,000
COO	TCB Consulting Ltd	COO-Replacement Assets and Minor Capital	0	No	2023-12-31	No	Yes	No	No	35,000 - 50,000

Revenue Transformation Project

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
T&E	BDO Greenlight Ltd	Revenue Transformation Project - Capital	0	No	2024-04-30	No	No	No	No	20,000 - 35,000
T&E	BDO Greenlight Ltd	Revenue Transformation Project - Revenue	0	No	2024-09-30	No	No	No	No	200,000 - 250,000
T&E	BDO Limited	Revenue Transformation Project - Revenue	0	No	2024-06-30	No	No	No	No	35,000 - 50,000
T&E	Cedar Recruitment Ltd	Revenue Transformation Project - Revenue	0	No	2024-02-29	No	No	No	No	20,000 - 35,000
T&E	Marbral Advisory Limited	Revenue Transformation Project - Revenue	0	No	2024-09-30	No	No	No	No	200,000 - 250,000
T&E	Prosperity Group Limited	Revenue Transformation Project - Revenue	0	No	2024-10-11	No	No	No	No	50,000 - 75,000

States of Jersey Police Firearms Range

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
SOJP	Travel Agents - Purchase Card	States of Jersey Police Firearms Range-Revenue	0	No	2024-12-31	No	No	No	No	1 - 20,000

Solid Waste Replacement Assets & Minor Capital 2023

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Ennis	BWF Welfare Facility	0	No	2023-08-11	No	No	No	No	1 - 20,000

Sewerage Treatment Works Replacement Assets & Minor Capital 2023

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Fabtech Engineering	Foam Suppression Sprinklers Replacement	0	No	2023-12-19	No	No	No	No	1 - 20,000

Other Funds' Projects

Biodiversity

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	BDO Greenlight Ltd	CEF-Species and habitat protection - Rev	0	Yes	2023-06-30	No	No	No	No	1 - 20,000
IHE	Sarto Thomas Ltd	CEF-Species and habitat protection - Rev	0	No	2024-09-30	No	Yes	Yes	Yes	20,000 - 35,000

Sustainable Transport

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	4insight	CEF-La Haule Cycling Improvements-Cap	0	Yes		No	No	No	No	1 - 20,000
IHE	WSP UK Limited	CEF-La Haule Cycling Improvements-Cap	0	Yes	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	Waving Back	CEF-La Haule Cycling Improvements-Cap	0	No		No	No	No	No	1 - 20,000

Other Departmental Projects

Funded Transport Revenue Projects

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	Hartigans	Capital: Rue de Haut Zebra	0	No	2023-12-31	No	No	No	No	1 - 20,000
IHE	WSP UK Limited	AT-St Johns Road (Excluding Pet Cabin C	0	No	2024-04-01	No	Yes	No	No	1 - 20,000
IHE	WSP UK Limited	Capital: Maufant Pedestrian Cross	0	No	2023-06-01	No	No	Yes	No	1 - 20,000
IHE	WSP UK Limited	Capital: Rue de Haut Zebra	0	No	2023-12-01	Yes	No	Yes	No	1 - 20,000
IHE	WSP UK Limited	RS-Dumaresq Street	0	No	2023-12-01	No	No	Yes	No	1 - 20,000
IHE	WSP UK Limited	RS/AT-Mont Fallu North Phase 2	0	Yes	2024-04-01	No	Yes	No	No	1 - 20,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
IHE	WSP UK Limited	RS/AT-St Marks and Janvrin Rd Crossing (0	No	2024-06-01	No	No	Yes	No	1 - 20,000
IHE	WSP UK Limited	RS/AT-Trinity School Pedestrian Improvements	0	No	2023-12-01	Yes	No	Yes	No	1 - 20,000

Major Incidents Response and Recovery

L'Ecume II

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
SOJP	British Airways Plc	Operation Nectar - Incidents and Ops	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	EasyJet Airline Co Ltd	Operation Nectar - Incidents and Ops	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	Red Snapper Recruitment Ltd	Operation Nectar - Incidents and Ops	0	No	2024-12-31	No	No	No	No	35,000 - 50,000
SOJP	States of Guernsey	Operation Nectar - Incidents and Ops	0	No	2023-12-31	No	No	No	No	1 - 20,000
SOJP	Travel Agents - Purchase Card	Operation Nectar - Incidents and Ops	0	No	2024-12-31	No	No	No	No	1 - 20,000

Haut Du Mont

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
JHA	Merseyside Fire	Operation Spire - Fire Service	0	Yes	2023-12-31	No	No	No	No	150,000 - 175,000
SOJP	1st Recruitment Limited	Operation Spire - Police Service	0	No	2023-12-31	No	No	No	No	1 - 20,000
SOJP	Blue Islands Limited	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	20,000 - 35,000
SOJP	British Airways Plc	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	Business Services - Purchase Card	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	Devon & Cornwall Police Authority	Operation Spire - Police Service	0	No	2023-03-31	No	No	No	No	1 - 20,000
SOJP	Easyjet Airline Co Ltd	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	FOOT SOLDIERS MUSIC LTD	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	Hays Specialist Recruitment Ltd	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	Red Snapper Recruitment Ltd	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	250,000 - 300,000
SOJP	South Wales Police	Operation Spire - Police Service	0	No	2023-12-31	No	No	No	No	50,000 - 75,000

Dept	Supplier	Project	Avg Monthly Travel / Accom	Structured Needs Assessment	Expected end date	Post-consult analysis	Extension Expected / Active	Report Produced	Report Published	Band
SOJP	States of Guernsey	Operation Spire - Police Service	0	No	2023-12-31	No	No	No	No	50,000 - 75,000
SOJP	S.G.	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	Travel - Air Travel - Purchase Card	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	1 - 20,000
SOJP	Travel Agents - Purchase Card	Operation Spire - Police Service	0	No	2024-12-31	No	No	No	No	1 - 20,000

Fixed-Term Roles, By Department, For Individuals paid At Or Below Civil Service Grade 15.4 Salary

Dept	Headcount at 30 Jun 2023	Headcount at 31 Dec 2023	Amount Paid (Jan – Jun 2023)	Amount Paid (Jul – Dec 2023)
Chief Operating Office	46	51	£1,104,768	£1,440,009
Children, Young People, Education & Skills	90	127	£1,536,711	£2,065,276
Customer and Local Services	19	16	£425,635	£312,161
Department for the Economy	0	5	£0	£210,450
Department of External Relations	0	1	£0	£42,738
Health and Community Services	90	48	£2,359,349	£2,195,024
Infrastructure and Environment	14	22	£269,367	£412,817
Justice and Home Affairs	13	16	£232,453	£454,469
Non-executives and Legislature	3	4	£83,053	£91,749
Office of the Chief Executive	2	2	£44,117	£55,603
Strategic Policy, Planning and Performance	38	40	£859,765	£857,647
Treasury and Exchequer	16	17	£395,230	£392,554
Total	331	349	£7,310,449	£8,530,497

Fixed-Term Roles, By Department, For Specific Roles Above The Civil Service Grade 15.4 Salary

Dept	Job title	Earnings band Jan– Jun 2023	Earnings band Jul – Dec 2023	Expected or actual end date
Chief Operating Office	Group Director (ITS Programme)		£40,000 - £50,000	December 2023
Chief Operating Office	Head of Organisational Development (previously 'Associate Director of Organisational Development')	£60,000 – £70,000	£40,000 - £50,000	April 2024
Chief Operating Office	Interim Head of Medical Staffing	£50,000 – £60,000		January 2024
Children, Young People, Edu & Skills	SEMH Executive Head		£40,000 - £50,000	August 2024
Health and Community Services	Chief Officer	£60,000 – £70,000	£70,000 - £80,000	April 2024
Health and Community Services	Consultant in General Surgery	£20,000 – £30,000	£100,000 - £110,000	April 2024
Health and Community Services	Designated Doctor Child Protection		£10,000 - £20,000	February 2024
Health and Community Services	Locum Consultant - Radiology		£20,000 – £30,000	August 2024
Infrastructure, Housing and Environment	Plant Manager	£70,000 - £80,000	£40,000 - £50,000	December 2023
Justice and Home Affairs	Deputy Chief Fire Officer	£20,000 – £30,000	£30,000 - £40,000	September 2024
Justice and Home Affairs	Deputy Chief Police Officer	£60,000 – £70,000	£40,000 - £50,000	October 2025
Non-Ministerial	Senior Legal Adviser		£30,000 - £40,000	September 2024
Office of Chief Executive	Chief Executive		£30,000 - £40,000	May 2024
Strategic Policy, Planning and Performance	Consultant Medical Referee Cremations		£1,000 – £10,000	
Strategic Policy, Planning and Performance	Director of Delivery and Improvement		£40,000 - £50,000	October 2023

Local Agency

Dept	Total on Island Agency Cost H1 2023	Total on Island Agency Cost H2 2023
Chief Operating Office	£31,841	£82,636
Children, Young People, Education & Skills	£153,088	£187,368
Department for the Economy	£0	£65,683
External Relations	£26,203	£51,700
Health and Community Services	£368,134	£131,007
Infrastructure, Housing and Environment	£394,700	£437,846
Justice and Home Affairs	£43,754	£36,807
Non-Ministerial	£111,195	£53,366
Office of the Chief Executive	£0	£58,240
Strategic Policy, Planning and Performance	£97,487	£36,715
States of Jersey Police	£72,869	£158,462
Treasury and Exchequer	£114,117	£284,622
Total	£1,413,387	£1,584,451

Healthcare and Social Worker Agency

Type	Total Agency Cost H1 2023	Total Agency Cost H2 2023
Agency - Healthcare	£14,206,993	£17,550,084
Social Worker Agency	£3,063,340	£2,925,247