

19-21 Broad Street | St Helier
Jersey | JE2 4WE

Deputy Steve Ahier
Vice-Chair - Hospital Review Panel

BY EMAIL

15th August 2024

Dear Deputy Ahier,

RE: Hospital Review Panel: Follow-up questions

Thank you for your letter dated 13 August 2024. Please see the below in answer to the Panel's questions:

Question 2:

- 1. Your response highlights a monthly, strategic meeting that takes place to discuss the future direction regarding the New Healthcare Facilities Programme ('Programme'), 'given the UK and international context'. Please can you provide more information about how these meetings are informed by the 'UK and international context'?**

There is a monthly Senior Principals meeting which meets to discuss key elements of the programme, any blockers to the key teams and the UK and international context of the delivery of the Programme. Within the meeting there is an element of horizon scanning related to activity within the wider healthcare market which relates to main contractor acquisition and the general pricing of materials as examples of topics that might be covered.

In addition, the Commercial Management Group ("CMG") meets monthly to discuss current and future procurement activities. For example, at the meeting on the 12th of July, there was a discussion about the soft market engagement with UK and European suppliers and an update on the attendance at the European Healthcare Design Conference. It is the intention to continue with these activities within CMG and within the broader context of the Programme to ensure that there is sufficient understanding of market conditions.

- 2. The Panel understands that the Programme team is developing a 'pipeline' to 'establish timings between the Programme and Commercial Services to ensure adequacy of review and input'. Please can you provide more information about this 'pipeline'?**

The previous information that has been provided highlights the current and future activities as planning and input. The purpose of this is to ensure that there is sufficient resource available at the right time to deliver the Programme within the agreed timescales. There is work underway within the Programme to identify the correct wider team assembly for the period of the Programme and further work will be undertaken to ensure that other key departments such as Commercial Services can support the Programme where necessary.

a. **Please can you confirm the timeframe that you are working to complete this?**

The pipeline is derived from the Programme's detailed timeline which shows construction of the Acute facility being completed by the end of 2028 currently and other works commencing at Kensington Place and St Saviours and this is regularly reviewed. The timeline includes a critical path and key dependencies. Commercial Services are updated on this timeframe/pipeline and will continue to consider how best to support the Programme requirements and to assist in the provision of the correct resources.

Question 3:

3. For each of the projects highlighted in Table 1.0 of the response to Question 3, please can you confirm how many contractors applied through the Proactis portal for each of these projects?

Ref Table 1.0 Q3:

A. Project ID	B. Project Title	C. Process Start Date	D. Number of contractors who applied through Proactis
DN589099	Overdale Reprovision Project (FLQS) (Started under OHP programme and concluded under NHFP Programme)	22/12/2021	3
DN667244	GoJ-Q-HCS Topographical Survey	24/04/2023	3
DN667643	GI Survey St Saviours Hospital	24/04/2023	1
DN667253	GOJ HCS Utilities Survey St Saviour's Hospital	24/04/2023	3
DN696251	Overdale Topographical Survey	07/10/2023	14
DN696111	Overdale, Kensington Place & St Saviours GI Survey	24/10/2023	7
DN686292	Kensington Place Hoarding Requirements	15/08/2023	2
DN685411	NHF Cost Management Advisory Services	18/08/2023	3
DN672502	GoJ-NHFP-T Phased asbestos removal and demolition of the healthcare facilities on the Overdale Hospital site	31/05/2023	6
DN688992	GoJ-NHF-T Condition Surveys	08/09/2023	7
DN698076	GoJ-NHF-T-New Healthcare Facilities Utility Surveys	07/11/2023	3
DN710236	GoJ-NHF-T-New Healthcare Facilities - St Ewolds Refurbishment Works - Health & Safety Project Coordinator (HSPC)	07/02/2024	4
DN710753	Samares at St Ewolds Refurbishment works	09/02/2024	2
DN712130	GoJ-NHF-T-New Healthcare Facilities - Acute Hospital and associated works/areas - Health & Safety Project Coordinator (HSPC)	13/02/2024	2
DN725546	GoJ - NHF - FM Hub (reconfiguration of Mulcaster House, formerly Jersey Water) – Architectural, Civil and Structural Services, Mechanical, Electrical and Plumbing Services and Quantity Surveyor/Cost Engineering Services – 4 separate tenders	14/05/2024	10
DN726346	GoJ - NHF - Westmount Terrace Apartments - Architectural Services	07/05/2024	3
DN726352	GoJ - NHF - Westmount Terrace Apartments - Structural & Civil Engineering Services	07/05/2024	3
DN726355	GoJ - NHF - Westmount Terrace Apartments - Mechanical, Electrical and Plumbing Services	07/05/2024	3
DN726361	GoJ - NHF - Westmount Terrace Apartments - Quantity Surveyor/Cost Advisor Services	07/05/2024	1

4. Please can you advise how follow-up engagement with contractors that apply for opportunities through the Proactis portal is managed?

- The appropriate level of due diligence is undertaken as part of the ITT process which is identified in the previously submitted/approved Procurement Strategy.
- The responses provided by the bidders are independently assessed by an evaluation panel.
- Following this initial review, the project team prepares a schedule of clarifications for all bidders via the Portal and subsequently review once the responses are provided.
- Post tender clarifications meetings take place and responses are reviewed internally.
- The responses provided by the bidders are then loaded into an evaluation spreadsheet with weightings to score. Once this has been completed a report is written for audit purposes.
- All successful and unsuccessful bidders are then informed of the decision and offered feedback and a debrief. We use these meetings to help unsuccessful bidders to become more successful in future tenders.

The Programme team have recently held an engagement session for contractors and advisers locally and there will be a future discussion with Commercial Services regarding feedback that they received on the tendering processes and the associated documentation. Commercial Service will attend future Programme events of this nature.

Yours sincerely,



Deputy Elaine Millar

Minister - Treasury and Resources

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