

Minister for Infrastructure



Deputy Sam Mézec - Chair
Future Hospital Review Panel
BY EMAIL

14 November 2023

Dear Deputy Mézec,

Thank you for your letter dated 6th November 2023 regarding the New Healthcare Facilities (NHF) Programme business cases.

The NHF Programme follows good project management practice which aligns with the Corporate Portfolio Management Office (CPMO) and Capital Projects frameworks, and I can confirm that it is the intention to develop business cases for the projects as detailed in these frameworks.

Further to this, as described in the NHF Programme Manual, the team will follow the Outline Business Case (OBC) requirements set out within the CPMO frameworks as well as the UK Treasury Green Book guidance regarding the business case process. The NHF programme will be using the Five Case model, which is set out as best practice within the governance frameworks.

An OBC will be produced for each project with varying levels of detail. This will be provided at CPMO Stage 2 Concept Design rather than Stage 1d, which the guidance recommends. This is an incremental change which is necessary because RIBA Stage 2 information required for the OBCs is not available at Stage 1d. The submission of the OBC at CPMO Stage 2 will be identified as an exemption of the CPMO mandatory documentation.

The Full Business Case will be developed for each project as requested but no later than CPMO Stage 4 Technical Design.

Yours sincerely,

A handwritten signature in black ink, appearing to read "T Binet".

Deputy Tom Binet
Minister for Infrastructure
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