Deputy Helen Miles,
Chair, Corporate Services Scrutiny Panel
By email

25th April 2025

Dear Chair,

Digital Project Prioritisation Follow Up

Thank you for your letter received, dated 10th April, and I apologise for the delay in responding.

As advised by the Chief Executive Officer and the Chief Information Officer in several public and private Public Account Committee hearings, the overall project list contains information, which is commercially sensitive, and is confidential.

In respect of the detail requested in your letter, please see below:

The budget allocated to each of the projects/programmes listed

The budget for projects which are included in the Capital Programme can be found within the published Budget (Government Plan) 2025-28. Those which are not included may be delivered under a Grouped Head of Expenditure or Departmental revenue budget. All project budgets are tracked through existing Departmental arrangements.

The rationale for allocating some projects to the Corporate Portfolio Management Office

As outlined in the Public Finances Manual section for Major, Strategic and other projects, all projects must comply with the Government of Jersey's Project Delivery Frameworks. There are enhanced requirements for projects defined as Major (>£5m) or Strategic (£2-5m). Other projects (key, local, mini) tend to be less complex and risky in nature and follow a reduced requirement for governance and control as set out in the Project Delivery Framework (within the manual's supporting documents).

Those projects which do not have a reference and are not yet included in the Government of Jersey Project Delivery Frameworks are either because they are still at the early stage of development, for example the pipeline stage, and have not yet progressed formally through the governance process, or because they are items which do not meet the threshold for a project and place pressure on the department above business-as-usual levels.

The difference between a 'project and a 'programme'

A Project is created for the purpose of delivering one or more business products according to an agreed Business Case. Each Project will have agreed and unique objectives as well as its own project plan, budget, timescales, deliverables and tasks. Projects have an end and aren't designed to last very long. The project manager ensures the project delivers the intended goal, within a defined timeframe and budget.

A Programme is defined as a group of related projects managed in a coordinated way to obtain outcomes and benefits and control not available from managing them individually. Programmes are usually long term, sometimes spanning many years, and don't have a fixed deadline. A programme is a framework of related projects aligned in a specific sequence. They have predictable and repeatable elements to minimise or even eliminate risks. Programmes deal with outcomes; projects deal with outputs. Programme management and project management are complementary approaches. During a programme lifecycle, projects are initiated, run and closed. Programmes provide an umbrella under which such projects can be coordinated.

I have confirmed with officials that the information provided in this letter can be published on the States Assembly website.

Yours sincerely,

Deputy Lyndon Farnham
Chief Minister
Government of Jersey | Union Street | St Helier | Jersey | JE2 3DN