| States Assembly

States Greffe

Deputy Elaine Millar
Minster for Treasury and Resources

BY E-MAIL

20th October 2025

Dear Minister

Corporate Services Scrutiny Panel

Proposed Budget 2026-2029 Review – Written Questions

To inform the Panel's review of the Proposed Budget 2026-29, the Panel would be grateful if you could consider the following written questions and provide a formal response by no later than **Tuesday 28th October 2025**.

Revenue Heads of Expenditure and Service Level Analysis

Table 5i - Revenue Heads of Expenditure

2026 £'000	Income	Expenditure	Head of Expenditure
Treasury and Exchequer	(5,192)	51,772	46,580
Grants to States Funds	-	63,128	63,128
Living Wage Transitional Support	-	10,000	10,000
Past Service Pension Liability Refinancing	-	-	-
Financing Costs	(174)	33,623	33,449

1. The Treasury and Exchequer is projected to earn £5,192 million of income through operations in 2026. Please could you provide detail about the source of this income?

2. Are you confident that the departmental allocations as outlined within the Table 5i above are sufficient to deliver the key services and policies in 2026?

3. Is the Treasury and Exchequer experiencing resourcing or staffing challenges, how might these affect service and project delivery and what steps are being taken to alleviate any pressures identified?

4. Could you provide, in a table format, the number of staff employed and open vacancies as of 30th September 2025 for:

    a) Finance Business Partners, Analytics and Management Information
    b) Commercial Services
    c) Corporate Costs

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d) Finance Hub
e) Risk and Assurance
f) Revenue Jersey
g) Strategic Finance
h) Treasury and Investment

5. Please could you provide a more detailed breakdown of the following expenditure, as detailed in the statement of comprehensive net expenditure for the Treasury and Exchequer:

   a) Staff Costs
   b) Other Operating Expenses
   c) Impairments
   d) Finance Costs

Savings Proposals

6. In respect of Tabel 50 below for the savings proposals related to the Treasury and Exchequer, can you provide further detail on from what sections and how the roles savings will be achieved and the impact thereof on service delivery for 2026?

Savings Proposals

Savings Proposals £'000	ALOs	Office	Roles	FRP	Future Savings	2026 Estimate	ALOs	Office	Pay Management	Future Savings	2027 Estimate	Office	Pay Management	2028 Estimate	Pay Management	2029 Estimate
Department																
Cabinet Office	-	-	(1,335)	-	-	(1,335)	-	-	-	-	-	-	-	-	-	-
Digital Services	-	(1)	(1,034)	-	-	(1,035)	-	-	-	-	-	(1)	-	(1)	-	-
People Services	-	(53)	(364)	-	-	(417)	-	(29)	-	-	(29)	(41)	-	(41)	-	-
Education and Lifelong Learning	-	(57)	(1,183)	-	-	(1,240)	-	(32)	-	-	(32)	(44)	-	(44)	-	-
Children and Families	-	(279)	(260)	-	-	(539)	-	(209)	-	-	(209)	-	-	-	-	-
Employment, Social Security and Housing	-	(59)	(427)	-	-	(486)	-	-	-	-	-	-	-	-	-	-
Infrastructure	-	(1,170)	(1,019)	-	-	(2,189)	-	(207)	-	-	(207)	(375)	-	(375)	-	-
Environment	-	-	(749)	-	-	(749)	-	-	-	-	-	-	-	-	-	-
Health and Care Jersey	-	(96)	-	(9,000)	-	(9,096)	-	(4)	-	-	(4)	(5)	-	(5)	-	-
Jersey Overseas Aid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Justice and Home Affairs	-	-	(365)	-	-	(365)	-	-	-	-	-	-	-	-	-	-
States of Jersey Police	-	-	(187)	-	-	(187)	-	-	-	-	-	-	-	-	-	-
External Relations	-	-	(79)	-	-	(79)	-	-	-	-	-	-	-	-	-	-
EDTSC	-	-	(384)	-	-	(384)	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	(101)	-	-	(101)	-	-	-	-	-	-	-	-	-	-
Treasury and Exchequer	-	-	(1,513)	-	-	(1,513)	-	-	-	-	-	-	-	-	-	-
Departmental Savings	**-**	**(1,715)**	**(9,000)**	**(9,000)**	**-**	**(19,715)**	**-**	**(481)**	**-**	**-**	**(481)**	**(466)**	**-**	**(466)**	**-**	**-**
Non-Ministerial Savings	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Departmental and Non-Mins Total	**-**	**(1,715)**	**(9,000)**	**(9,000)**	**-**	**(19,715)**	**-**	**(481)**	**-**	**-**	**(481)**	**(466)**	**-**	**(466)**	**-**	**-**
Pay Management	-	-	-	-	-	-	-	-	(17,431)	-	(17,431)	-	-	-	17,431	17,431
Future Savings	-	-	-	-	-	-	-	-	-	(11,304)	(11,304)	-	-	-	-	-
Savings Total	**-**	**(1,715)**	**(9,000)**	**(9,000)**	**-**	**(19,715)**	**-**	**(481)**	**(17,431)**	**(11,304)**	**(29,216)**	**(466)**	**-**	**(466)**	**17,431**	**17,431**
Budget 2025 Savings Profile	*(1,000)*	*(1,715)*	*(9,000)*	*(9,000)*	*(3,285)*	*(24,000)*	*(1,000)*	*(481)*	*-*	*(1,019)*	*(2,500)*	*(466)*	*-*	*(466)*	*-*	*-*

Table 50: Saving Proposals

Winding Up of Funds

7. It is proposed that essentially redundant States Funds be wound up. Please can you provide the rationale for reaching this decision and the impact thereof in respect of the following funds:

- Jersey Innovation Fund
- Hospital Construction Fund
- Assisted House Purchase Scheme
- 99-year Leaseholders Fund

Major Projects

Project Total	Information Technology £'000	Spon Dept	Supp Dept	2026 Estimate	2027 Estimate	2028 Estimate	2029 Estimate
10,531	Revenue Transformation Programme (Phase 3) (M)	T&E	T&E	1,108	-	-	-
10,168	Revenue Transformation Programme (Phase 4) (M)	T&E	T&E	3,322	3,069	-	-
11,210	Pillar 2 implementation (M)	T&E	T&E	5,350	3,400	350	350

8. For the Major Projects shown in the table above, please can you provide the following detail:

    a) The breakdown of spend for the 2026 allocation and its impact.
    b) Any concerns or challenges anticipated to deliver on the project objectives as outlined for 2026.
    c) Whether you are confident that the total project spend will be sufficient to meet the intended aims.
    d) Any mitigation measures in place for 2026 for potential risks.

Changes to Project Approvals

Major Projects £'000	Spon Dept	Supp Dept	Previous Total	Total Project Approval	Change
Revenue Transformation Programme (Phase 3)	T&E	T&E	9,425	10,531	1,106
Revenue Transformation Programme (Phase 4)	T&E	T&E	11,274	10,168	(1,106)
Pillar 2 implementation	T&E	T&E	4,360	11,210	6,850

9. For the changes to project approvals shown in the table above, please can you outline the rationale for these changes?

Revenue Expenditure Growth

Revenue Expenditure Growth

Revenue Expenditure Growth £'000 Reference	Description	2026 Estimate	2027 Estimate	2028 Estimate	2029 Estimate
I-T&E-B26-001	Pillar 2 Infrastructure	250	2,889	2,660	2,665
Total		**250**	**2,889**	**2,660**	**2,665**

10. For the Revenue Expenditure Growth listed above can you provide further detail on the breakdown of spend for the 2026 allocation and the impact thereof?

    a) Do you have any concerns or anticipate any challenges in respect of this and, if so, what steps are being taken to address these?

Civil Penalties for Incorrect GST Returns

11. The Budget proposes to expand the civil penalty regime to cover GST returns, please can you briefly outline the rationale behind this proposal and the impact on Treasury or otherwise?

Review of International Services Entity (ISE) fees

12. Can you briefly explain the rationale and implications for this future tax measure?

Domestic Compliance

	Total States Income				
2025 Estimate	£'000	2026 Estimate	2027 Estimate	2028 Estimate	2029 Estimate
1,226,742	**States Income - IFG Forecast**	**1,307,274**	**1,355,740**	**1,413,051**	**1,475,485**
	Additional Income Measures				
31,500	- Increased Collections: Domestic Compliance	31,500	31,500	31,500	31,500
-	- Budget Measures	45	1,200	1,200	1,200
-	- Interest Tax Relief (Letting Properties Only)	-	1,900	1,900	1,900
-	- Liquid Waste Charges	-	-	10,000	10,000
1,258,242	**States Income after Income Measures**	**1,338,819**	**1,390,340**	**1,457,651**	**1,520,085**

Table 8: Income Forecast, including additional income measures

13. Can you confirm how the States Income of £31,500 was met through *Increased Collections - Domestic Compliance* by Revenue Jersey in 2025 and confirm the certainty of delivery of the same amount in 2026?

Administrative Tax Measures

14. The Budget proposes a list of administrative and technical measures to be included in the Draft Finance (2026 Budget) (Jersey) Law (Appendix 4). Can you provide the rationale for deciding to include those listed for 2026 and further detail on their impact?

Yours sincerely,

Deputy Helen Miles

Chair
Corporate Services Scrutiny Panel